

# VSE Reports Financial Results for Third Quarter 2019

VSE Delivers 17.4% Revenue and 9.7% Operating Income Growth

ALEXANDRIA, Va.--(BUSINESS WIRE)-- VSE Corporation (Nasdaq: VSEC), a leading provider of repair services, supply chain management support and consulting services for land, sea and air transportation assets in the public and private sectors, reported the following unaudited consolidated financial results for the third quarter of 2019.

# **Third Quarter Updates**

- Revenues were \$198 million, up 17.4% as compared to the third quarter 2018.
- Operating income was \$17 million, up 9.7% as compared to the third quarter of 2018.
- Net income was \$11 million, up 4.9% as compared to the third guarter of 2018.
- Earnings per share (diluted) was \$0.95, up 3.3% as compared to the third quarter of 2018.
- Adjusted EBITDA (non-GAAP, as described below) was \$24.7 million, up 22.0% as compared to the third quarter of 2018.
- Debt repayment for the quarter was approximately \$10.7 million.
- In September, Rob Moore joined VSE as President of our Federal Services Group.

John Cuomo, VSE President and Chief Executive Officer, commented, "Our third quarter growth was balanced and diverse, representing strong performance from our legacy Aviation businesses as well as our recent 1<sup>st</sup> Choice acquisition. We successfully executed on growth initiatives and the results reflect strong third quarter increases in both our Aviation and Supply Chain Management Groups. During the quarter, our Aviation Group expanded repair capabilities with new offerings and was awarded new distribution partnerships; additionally, Aviation won new repair work on strong platforms, supporting both near-term results and future backlog. Our Supply Chain Management Group continued its customer, product and service diversification strategy with success in the quarter. Both businesses have clearly defined strategies for growth and proven success in test markets."

Mr. Cuomo continued, "We are pleased to welcome Rob Moore as President of our Federal Services Group. Rob brings broad federal experience and a proven track record in business development and market expansion that will drive a renewed focus on near and long-term growth opportunities in our federal and defense segment. We are focused on the future of this business group, redefining VSE in the federal marketplace, and aggressively building backlog."

## Third Quarter Results (unaudited)

(in thousands, except per share data)

Three months ended September 30, Nine months ended September 30,										
		2019		2018	% Change		2019		2018	% Change
Revenues	\$	198,326	\$	168,931	17.4%	\$	557,356	\$	516,222	8.0%
Operating income	\$	17,215	\$	15,697	9.7%	\$	45,444	\$	41,145	10.4%
Net income	\$	10,527	\$	10,034	4.9%	\$	27,028	\$	25,837	4.6%
EPS (Diluted)	\$	0.95	\$	0.92	3.3%	\$	2.45	\$	2.37	3.4%

VSE reported improved operating results for the third quarter of 2019 with increases in revenues and operating income over the third quarter of 2018. As previously reported, our operating income in the third quarter of 2018 included a one-time gain of \$1.7 million for the sale of a contract recorded within our Federal Services Group.

#### Non-GAAP Financial Information

The non-GAAP Financial Information (unaudited) set forth below is not calculated in accordance with U.S. generally accepted accounting principles ("GAAP") under SEC Regulation G. We consider EBITDA a non-GAAP financial measure and an important indicator of performance and useful metric for management and investors to evaluate our business' ongoing operating performance on a consistent basis across reporting periods. EBITDA, however, should not be considered in isolation or as a substitute for performance measures prepared in accordance with GAAP. EBITDA represents net income before interest expense, income taxes, amortization of intangible assets and depreciation and other amortization. Adjusted EBITDA represents EBITDA (as defined above) adjusted for executive succession costs, including our CEO and Federal Services Group President transitions and 1st Choice Aerospace acquisition-related costs.

#### **Non-GAAP Financial Information (unaudited)**

(in thousands)		Three	 onth Resu eptember :		Nine Month Results ended September 30,					
		2019	2018	% Change		2019		2018	% Change	
Net Income	\$	10,527	\$ 10,034	4.9%	\$	27,028	\$	25,837	4.6%	
Interest Expense		3,706	2,340	58.4%		10,262		6,697	53.2%	
Income Taxes		2,982	3,323	(10.3)%		8,154		8,611	(5.3)%	
Amortization of Intangible Assets		5,014	4,005	25.2%		14,985		12,013	24.7%	
Depreciation and Other Amortization		1,971	2,256	(12.6)%		5,637		6,971	(19.1)%	
EBITDA		24,200	21,958	10.2%		66,066		60,129	9.9%	
Acquisition Related and Executive Succession										
Costs		518	_	—%		2,290		_	—%	
Gain on sale of IT Contract		_	 (1,700)	—%		_		(1,700)	—%	
Adjusted EBITDA	\$	24,718	\$ 20,258	22.0%	\$	68,356	\$	58,429	17.0%	

#### **Capital Expenditures**

Purchases of property and equipment totaled \$7.7 million for the first nine months of 2019 compared to \$2.5 million for the same period of 2018. We purchased a new facility for one of our 1st Choice Aerospace locations for \$5 million in the second guarter of 2019.

# **Third Quarter Segment Results**

The following is a summary and commentary of revenues and operating income for the three- and nine-month periods ended September 30, 2019 and September 30, 2018:

	Three months en		ded So	eptember 30,	Nine	months end	ded September 30,			
	2019			2018		2019	2018			
Revenues:										
Supply Chain Management Group	\$	55,369	\$	51,834	\$	160,878	\$	161,961		
Aviation Group		59,186		34,000		163,553		102,554		
Federal Services Group		83,771		83,097		232,925		251,707		
Total revenues	\$	198,326	\$	168,931	\$	557,356	\$	516,222		
Operating Income:										
Supply Chain Management Group	\$	7,843	\$	7,783	\$	22,388	\$	23,547		
Aviation Group		6,568		2,184		14,820		7,291		
Federal Services Group		4,524		6,186		12,968		12,270		
Corporate/unallocated expenses		(1,720)		(456)		(4,732)		(1,963)		
Operating income	\$	17,215	\$	15,697	\$	45,444	\$	41,145		

## **Supply Chain Management Group**

Revenues for our Supply Chain Management Group increased approximately \$3.5 million or 6.8% for the third quarter of 2019 and decreased approximately \$1.1 million or 0.7% for the first nine months of 2019 compared to the same periods of 2018.

Operating income was substantially unchanged for the third quarter and decreased approximately \$1.2 million or 4.9% for the nine months. The decrease in operating income was primarily attributable to an increase in administrative and growth-focused expenses.

## **Aviation Group**

Revenues for our Aviation Group increased approximately \$25.2 million, or 74.1% for the third quarter and approximately \$61.0 million or 59.5% for the first nine months of 2019, compared to the same periods of 2018. The revenue increase was primarily driven by the addition of revenues from organic growth in both our distribution and repair businesses and results in our 1st Choice Aerospace acquisition from early January 2019.

Operating income increased approximately \$4.4 million or 200.7% for the third quarter and approximately \$7.5 million or 103.3% for the nine months. The increases in operating income were attributable primarily to our 1st Choice Aerospace acquisition and the increases in revenues from our legacy repair and distribution businesses.

## **Federal Services Group**

Revenues for our Federal Services Group were substantially unchanged for the third quarter of 2019 and decreased approximately \$18.8 million or 7.5% for the first nine months of 2019 as compared to the same periods of 2018.

Operating income decreased approximately \$1.7 million or 26.9% for the third quarter and increased approximately \$698 thousand or 5.7% for the nine months. The decrease in operating income for the quarter was primarily attributable to the gain on sale of a contract in 2018. Revenue declines for the nine months occurred in our lower margin work, resulting in minimal loss of operating income. We have increased operating income for this group

through margin improvements on our other work.

Bookings in our Federal Services Group were \$190 million for the first nine months of 2019 compared to revenue for this group of \$233 million. Funded contract backlog on September 30, 2019 was \$252 million, compared to \$269 million on June 30, 2019 and \$345 million on September 30, 2018.

#### **About VSE**

VSE maintains, extends and enhances legacy and next-generation systems and assets for our federal, defense and commercial clients by delivering solutions for fleet vehicle, ship, and aircraft sustainment, supply chain management, platform modernization, mission enhancement, and program management since 1959. VSE also provides Energy, IT, and Consulting services. For additional information regarding VSE services and products, please see the Company's web site at www.vsecorp.com or contact Christine Kaineg, VSE Investor Relations, at (703) 329-3263.

Please refer to the Form 10-Q that will be filed with the Securities and Exchange Commission (SEC) on or about October 31, 2019 for more details on our 2019 third quarter results. Also, refer to VSE's Annual Report on Form 10-K for the year ended December 31, 2018 for further information and analysis of VSE's financial condition and results of operations. VSE encourages investors and others to review the detailed reporting and disclosures contained in VSE's public filings for additional discussion about the status of customer programs and contract awards, risks, revenue sources and funding, dependence on material customers, and management's discussion of short- and long-term business challenges and opportunities.

### Safe Harbor

This news release contains statements that to the extent they are not recitations of historical fact, constitute "forward-looking statements" under federal securities laws. All such statements are intended to be subject to the safe harbor protection provided by applicable securities laws. For discussions identifying some important factors that could cause actual VSE results to differ materially from those anticipated in the forward-looking statements in this news release, see VSE's public filings with the SEC.

# VSE Corporation and Subsidiaries

# **Unaudited Consolidated Balance Sheets**

(in thousands except share and per share amounts)

	September 30, 2019	December 31, 2018
Assets		
Current assets:		
Cash and cash equivalents	\$ 1,095	\$ 162
Receivables, net	69,793	60,004
Unbilled receivables, net	54,151	41,255
Inventories, net	202,811	166,392
Other current assets	12,652	13,407
Total current assets	340,502	281,220
Property and equipment, net	43,792	49,606
Intangible assets, net	142,907	94,892
Goodwill	259,212	198,622
Operating lease right-of-use assets	24,375	
Other assets	16,845	14,488
Total assets	\$ 827,633	
Total decode		
Liabilities and Stockholders' equity		
Current liabilities:		
Current portion of long-term debt	\$ 10,716	\$ 9,466
Accounts payable	71,668	57,408
Current portion of earn-out obligation	10,700	_
Accrued expenses and other current liabilities	45,314	37,133
Dividends payable	987	871
Total current liabilities	139,385	104,878
	057.045	454 400
Long-term debt, less current portion	257,815	151,133
Deferred compensation	17,417	17,027
Long-term lease obligations, less current portion	- 05.404	18,913
Long-term operating lease liabilities	25,124	_
Earn-out obligation	14,300	
Deferred tax liabilities	17,732	18,482
Total liabilities	471,773	310,433
Commitments and contingencies		
Stockholders' equity:		
Common stock, par value \$0.05 per share, authorized 15,000,000 shares; issued and outstanding 10,970,123 and 10,886,036, respectively	3 549	544
Additional paid-in capital	29,411	26,632
Retained earnings	327,191	301,073
Accumulated other comprehensive (loss) income	(1,291)	146
Total stockholders' equity	355,860	328,395
Total liabilities and stockholders' equity	\$ 827,633	\$ 638,828
Total habilities and stockholders equity	, , , , , , ,	,

# VSE Corporation and Subsidiaries

# **Unaudited Consolidated Statements of Income**

(in thousands except share and per share amounts)

	Fo	For the three months ended September 30,				For the nine months ended September 30,				
	2019 2018					2019		2018		
Revenues:										
Products	\$	96,832	\$	85,886	\$	279,608	\$	264,678		
Services		101,494		83,045		277,748		251,544		
Total revenues		198,326		168,931		557,356		516,222		
Costs and operating expenses:										
Products		81,988		72,256		237,661		222,816		
Services		93,568		77,810		256,355		239,536		
Selling, general and administrative expenses		541		863		2,911		2,412		
Amortization of intangible assets		5,014		4,005		14,985		12,013		
Total costs and operating expenses		181,111		154,934		511,912		476,777		
Gain on sale of contract				1,700		_		1,700		
Operating income		17,215		15,697		45,444		41,145		
Interest expense, net		3,706	_	2,340		10,262		6,697		
Income before income taxes		13,509		13,357		35,182		34,448		
Provision for income taxes		2,982	_	3,323		8,154		8,611		
Net income	\$	10,527	\$	10,034	\$	27,028	\$	25,837		
Basic earnings per share	\$	0.96	\$	0.92	\$	2.47	\$	2.38		
Basic weighted average shares outstanding		10,970,123		10,881,106	1	0,953,581	1	0,874,331		
basic weighted average shares outstanding	=	,,	=	,	_		_	-,,		
Diluted earnings per share	\$	0.95	\$	0.92	\$	2.45	\$	2.37		
Diluted weighted average shares outstanding	_	11,060,081	_	10,935,112	_1	1,035,951	_1	0,916,989		
Dividends declared per share	\$	0.09	\$	0.08	\$	0.26	\$	0.23		
Dividends declared per share	Ψ	0.00	Ψ	0.00	Ψ	0.20	Ψ	0.20		

### **VSE Corporation and Subsidiaries**

#### **Unaudited Consolidated Statements of Cash Flows**

(in thousands)

Cash flows from operating activities:         \$ 27,028         \$ 25,837           Adjustments to reconcile net income to net cash provided by operating activities:         20,622         18,984           Deferred taxes         (1,230)         (1,733)           Stock-based compensation         2,592         2,146           Gain on sale of contract         — (1,700)           Changes in operating assets and liabilities, net of impact of acquisitions:         Receivables, net         (2,380)         738           Unbilled receivables, net         (12,896)         11,298         Inventories, net         (29,540)         (36,448)           Other current assets and noncurrent assets         (481)         3,518         Accounts payable and deferred compensation         11,793         (14,972)           Accrued expenses and other current and noncurrent liabilities         1,931         (3,010)         1,012           Long-term lease obligations         —         (1,237)           Net cash provided by operating activities         17,439         3,421           Cash flows from investing activities:         Verchases of property and equipment         (7,689)         (2,522)           Proceeds from the sale of property and equipment         (7,689)         (2,522)           Proceeds from the sale of contract         —         1,700		For	Septen		-
Net income         \$ 27,028         \$ 25,837           Adjustments to reconcile net income to net cash provided by operating activities:         20,622         18,984           Deferred taxes         (1,230)         (1,733)           Stock-based compensation         2,592         2,146           Gain on sale of contract         — (1,700)           Changes in operating assets and liabilities, net of impact of acquisitions:         (2,380)         738           Receivables, net         (12,896)         11,298           Unbilled receivables, net         (12,896)         11,298           Unbilled receivables, net         (29,540)         (36,448)           Other current assets and noncurrent assets         (481)         3,518           Accounts payable and deferred compensation         11,793         (14,972)           Accrued expenses and other current and noncurrent liabilities         1,931         (3,010)           Long-term lease obligations         —         (7,689)         (2,522)           Net cash provided by operating activities         —         (7,689)         (2,522)           Purchases of property and equipment         (7,689)         (2,522)           Proceeds from the sale of property and equipment         —         1,700           Cash paid for acquisitions, net of cash acquir			2019		2018
Adjustments to reconcile net income to net cash provided by operating activities:   Depreciation and amortization   20,622   18,984     Deferred taxes   (1,230)   (1,733)     Stock-based compensation   2,592   2,146     Gain on sale of contract   - (1,700)     Changes in operating assets and liabilities, net of impact of acquisitions:   Receivables, net   (12,896)   11,298     Unbilled receivables, net   (12,896)   11,298     Inventories, net   (29,540)   (36,448)     Other current assets and noncurrent assets   (481)   3,518     Accounts payable and deferred compensation   11,793   (14,972)     Accrued expenses and other current and noncurrent liabilities   1,931   (3,010)     Long-term lease obligations   - (1,237)     Net cash provided by operating activities   17,439   3,421     Cash flows from investing activities:   Purchases of property and equipment   (7,689)   (2,522)     Proceeds from the sale of contract   - 1,700     Cash paid for acquisitions, net of cash acquired   (112,660)   -     Net cash used in investing activities     Borrowings on loan agreement   (274,969)   (465,521)     Payment of debt financing activities:   Borrowings on loan agreement   (274,969)   (465,521)     Payments on capital lease obligations   - (1,072)     Payments of taxes for equity transactions   (955)   (641)     Dividends paid   (2,738)   (2,393)     Net cash and cash equivalents   933   265     Cash and cash equivalents at beginning of period   162   624					
Depreciation and amortization         20,622         18,984           Deferred taxes         (1,230)         (1,733)           Stock-based compensation         2,592         2,146           Gain on sale of contract         — (1,700)           Changes in operating assets and liabilities, net of impact of acquisitions:         Inventories:           Receivables, net         (2,380)         738           Unbilled receivables, net         (12,896)         11,298           Inventories, net         (29,540)         (36,448)           Other current assets and noncurrent assets         (481)         3,518           Accounts payable and deferred compensation         11,793         (14,972)           Accrued expenses and other current and noncurrent liabilities         1,931         (3,010)           Long-term lease obligations         — (1,237)           Net cash provided by operating activities:         17,439         3,421           Cash flows from investing activities:         17,439         3,421           Purchases of property and equipment         (7,689)         (2,522)           Proceeds from the sale of contract         — 1,700           Cash paid for acquisitions, net of cash acquired         (112,660)         —           Net cash used in investing activities:         (120,345) <td></td> <td></td> <td>27,028</td> <td>\$</td> <td>25,837</td>			27,028	\$	25,837
Deferred taxes         (1,230)         (1,733)           Stock-based compensation         2,592         2,146           Gain on sale of contract         — (1,700)           Changes in operating assets and liabilities, net of impact of acquisitions:         — (2,380)         738           Receivables, net         (12,896)         11,289         11,289           Inventories, net         (29,540)         (36,448)           Other current assets and noncurrent assets         (481)         3,518           Accounts payable and deferred compensation         11,793         (14,972)           Accrued expenses and other current and noncurrent liabilities         1,931         (3,010)           Long-term lease obligations         — (1,237)           Net cash provided by operating activities         17,439         3,421           Cash flows from investing activities:         Variable of contract         — (7,689)         (2,522)           Proceeds from the sale of property and equipment         4         51         7700           Cash paid for acquisitions, net of cash acquired         (112,660)         —           Net cash used in investing activities         (20,345)         (771)           Cash flows from financing activities:         (274,969)         (468,949)           Repayments on loan agreemen	, , , ,		00.000		40.004
Stock-based compensation         2,592         2,146           Gain on sale of contract         — (1,700)           Changes in operating assets and liabilities, net of impact of acquisitions:         Receivables, net         (2,380)         738           Unbilled receivables, net         (12,896)         11,298         Inventories, net         (29,540)         (36,448)           Other current assets and noncurrent assets         (481)         3,518         Accounts payable and deferred compensation         11,793         (14,972)           Accrued expenses and other current and noncurrent liabilities         1,931         (3,010)         (30,10)           Long-term lease obligations         — (1,237)           Net cash provided by operating activities         17,439         3,421           Cash flows from investing activities:         Value of the sale of property and equipment         (7,689)         (2,522)           Proceeds from the sale of property and equipment         4         51         7100         45           Cash paid for acquisitions, net of cash acquired         (112,660)         —         1,700           Net cash used in investing activities         (212,345)         (771)           Cash flows from financing activities:         (274,969)         (468,949)           Repayments on loan agreement         (274,969) <td>•</td> <td></td> <td></td> <td></td> <td></td>	•				
Gain on sale of contract         — (1,700)           Changes in operating assets and liabilities, net of impact of acquisitions:         Receivables, net         (2,380)         738           Unbilled receivables, net         (12,896)         11,298           Inventories, net         (29,540)         (36,448)           Other current assets and noncurrent assets         (481)         3,518           Accounts payable and deferred compensation         11,793         (14,972)           Accrued expenses and other current and noncurrent liabilities         1,931         (3,010)           Long-term lease obligations         — (1,237)           Net cash provided by operating activities         — (1,237)           Net cash provided by operating activities:         — (7,689)         (2,522)           Purchases of property and equipment         (7,689)         (2,522)           Proceeds from the sale of contract         — 1,700         — 1,700           Cash paid for acquisitions, net of cash acquired         (112,660)         —           Net cash used in investing activities:         — (1,771)           Cash flows from financing activities:         — (1,701)           Borrowings on loan agreement         (274,969)         (465,521)           Payments on capital lease obligations         — (1,702)           Pa					
Changes in operating assets and liabilities, net of impact of acquisitions:         (2,380)         738           Receivables, net         (12,896)         11,298           Unbilled receivables, net         (29,540)         (36,448)           Other current assets and noncurrent assets         (481)         3,518           Accounts payable and deferred compensation         11,793         (14,972)           Accrued expenses and other current and noncurrent liabilities         1,931         (3,010)           Long-term lease obligations         — (1,237)           Net cash provided by operating activities         17,439         3,421           Cash flows from investing activities:         Verchases of property and equipment         (7,689)         (2,522)           Proceeds from the sale of property and equipment         4         51         45           Proceeds from the sale of contract         — 1,700         1,700           Cash paid for acquisitions, net of cash acquired         (112,660)         —           Net cash used in investing activities         (120,345)         (771)           Cash flows from financing activities:         382,501         468,949           Repayments on loan agreement         (274,969)         (465,521)           Payments of laxes for equity transactions         — (1,077)	·		2,592		
Receivables, net         (2,380)         738           Unbilled receivables, net         (12,886)         11,288           Inventories, net         (29,540)         (36,448)           Other current assets and noncurrent assets         (481)         3,518           Accounts payable and deferred compensation         11,793         (14,972)           Accrued expenses and other current and noncurrent liabilities         1,931         (3,010)           Long-term lease obligations         — (1,237)           Net cash provided by operating activities         17,439         3,421           Cash flows from investing activities:         17,439         3,421           Purchases of property and equipment         (7,689)         (2,522)           Purchases of property and equipment         4         51           Proceeds from the sale of property and equipment         4         51           Proceeds from the sale of contract         —         1,700           Cash paid for acquisitions, net of cash acquired         (112,660)         —           Net cash used in investing activities:         (120,345)         (771)           Cash flows from financing activities:         (210,345)         (771)           Cash flows from financing activities:         (274,969)         (465,521)			_		(1,700)
Unbilled receivables, net         (12,896)         11,298           Inventories, net         (29,540)         (36,448)           Other current assets and noncurrent assets         (481)         3,518           Accounts payable and deferred compensation         11,793         (14,972)           Accrued expenses and other current and noncurrent liabilities         1,931         (3,010)           Long-term lease obligations         — (1,237)           Net cash provided by operating activities         17,439         3,421           Cash flows from investing activities:         Turchases of property and equipment         (7,689)         (2,522)           Proceeds from the sale of property and equipment         4         51           Proceeds from the sale of contract         — 1,700           Cash paid for acquisitions, net of cash acquired         (112,660)         —           Net cash used in investing activities         (120,345)         (771)           Cash flows from financing activities:         (20,345)         (771)           Cash flows from financing activities:         (274,969)         (465,521)           Payment of debt financing costs         — (1,702)           Payments on capital lease obligations         — (1,702)           Payments of taxes for equity transactions         (955)         (641) <td></td> <td></td> <td>(0.000)</td> <td></td> <td>700</td>			(0.000)		700
Inventories, net	•				
Other current assets and noncurrent assets         (481)         3,518           Accounts payable and deferred compensation         11,793         (14,972)           Accrued expenses and other current and noncurrent liabilities         1,931         (3,010)           Long-term lease obligations         — (1,237)           Net cash provided by operating activities         17,439         3,421           Cash flows from investing activities:         — (7,689)         (2,522)           Proceeds from the sale of property and equipment         4 51         51           Proceeds from the sale of contract         — 1,700         1,700           Cash paid for acquisitions, net of cash acquired         (112,660)         —           Net cash used in investing activities         (120,345)         (771)           Cash flows from financing activities:         Sepayments on loan agreement         382,501         468,949           Repayments on loan agreement         (274,969)         (465,521)           Payment of debt financing costs         — (1,702)           Payments on capital lease obligations         — (1,077)           Payments of taxes for equity transactions         (955)         (641)           Dividends paid         (2,738)         (2,383)           Net cash provided by (used in) financing activities         1	·				•
Accounts payable and deferred compensation Accrued expenses and other current and noncurrent liabilities 1,931 (3,010) Long-term lease obligations — (1,237)  Net cash provided by operating activities  17,439 3,421  Cash flows from investing activities: Purchases of property and equipment (7,689) (2,522) Proceeds from the sale of property and equipment 4 51 Proceeds from the sale of contract — 1,700 Cash paid for acquisitions, net of cash acquired (112,660) —  Net cash used in investing activities  Ocash flows from financing activities: Borrowings on loan agreement 382,501 468,949 Repayments on loan agreement (274,969) (465,521) Payment of debt financing costs — (1,702) Payments on capital lease obligations — (1,077) Payments of taxes for equity transactions (955) (641) Dividends paid (2,738) (2,393)  Net cash provided by (used in) financing activities 933 265 Cash and cash equivalents at beginning of period 162 624	•		,		, ,
Accrued expenses and other current and noncurrent liabilities         1,931         (3,010)           Long-term lease obligations         — (1,237)           Net cash provided by operating activities         17,439         3,421           Cash flows from investing activities:         Variation         (7,689)         (2,522)           Proceeds from the sale of property and equipment         4         51         700         51         700         62         700         62         700         62         700         62         700         62         700<					
Long-term lease obligations         — (1,237)           Net cash provided by operating activities         17,439         3,421           Cash flows from investing activities:         —           Purchases of property and equipment         (7,689)         (2,522)           Proceeds from the sale of property and equipment         4         51           Proceeds from the sale of contract         —         1,700           Cash paid for acquisitions, net of cash acquired         (112,660)         —           Net cash used in investing activities         (120,345)         (771)           Cash flows from financing activities:         Secondary of the contract of the cont					
Net cash provided by operating activities 17,439 3,421  Cash flows from investing activities: Purchases of property and equipment (7,689) (2,522) Proceeds from the sale of property and equipment 4 51 Proceeds from the sale of contract — 1,700 Cash paid for acquisitions, net of cash acquired (112,660) —  Net cash used in investing activities (120,345) (771)  Cash flows from financing activities: Borrowings on loan agreement 382,501 468,949 Repayments on loan agreement (274,969) (465,521) Payment of debt financing costs — (1,702) Payments on capital lease obligations — (1,077) Payments of taxes for equity transactions (955) (641) Dividends paid (2,738) (2,393)  Net cash provided by (used in) financing activities 933 265 Cash and cash equivalents at beginning of period 162 624	Accrued expenses and other current and noncurrent liabilities		1,931		. ,
Cash flows from investing activities:  Purchases of property and equipment (7,689) (2,522)  Proceeds from the sale of property and equipment 4 51  Proceeds from the sale of contract — 1,700  Cash paid for acquisitions, net of cash acquired (112,660) —  Net cash used in investing activities (120,345) (771)  Cash flows from financing activities:  Borrowings on loan agreement 382,501 468,949  Repayments on loan agreement (274,969) (465,521)  Payment of debt financing costs — (1,702)  Payments on capital lease obligations — (1,077)  Payments of taxes for equity transactions (955) (641)  Dividends paid (2,738) (2,393)  Net cash provided by (used in) financing activities 103,839 (2,385)  Net increase in cash and cash equivalents 933 265  Cash and cash equivalents at beginning of period 162 624	Long-term lease obligations				(1,237)
Cash flows from investing activities:  Purchases of property and equipment (7,689) (2,522)  Proceeds from the sale of property and equipment 4 51  Proceeds from the sale of contract — 1,700  Cash paid for acquisitions, net of cash acquired (112,660) —  Net cash used in investing activities (120,345) (771)  Cash flows from financing activities:  Borrowings on loan agreement 382,501 468,949  Repayments on loan agreement (274,969) (465,521)  Payment of debt financing costs — (1,702)  Payments on capital lease obligations — (1,077)  Payments of taxes for equity transactions (955) (641)  Dividends paid (2,738) (2,393)  Net cash provided by (used in) financing activities 103,839 (2,385)  Net increase in cash and cash equivalents 933 265  Cash and cash equivalents at beginning of period 162 624					
Purchases of property and equipment(7,689)(2,522)Proceeds from the sale of property and equipment451Proceeds from the sale of contract—1,700Cash paid for acquisitions, net of cash acquired(112,660)—Net cash used in investing activities(120,345)(771)Cash flows from financing activities:\$\$82,501\$468,949Borrowings on loan agreement(274,969)(465,521)Payment of debt financing costs—(1,702)Payments on capital lease obligations—(1,077)Payments of taxes for equity transactions(955)(641)Dividends paid(2,738)(2,393)Net cash provided by (used in) financing activities103,839(2,385)Net increase in cash and cash equivalents933265Cash and cash equivalents at beginning of period162624	Net cash provided by operating activities		17,439		3,421
Purchases of property and equipment(7,689)(2,522)Proceeds from the sale of property and equipment451Proceeds from the sale of contract—1,700Cash paid for acquisitions, net of cash acquired(112,660)—Net cash used in investing activities(120,345)(771)Cash flows from financing activities:\$\$82,501\$468,949Borrowings on loan agreement(274,969)(465,521)Payment of debt financing costs—(1,702)Payments on capital lease obligations—(1,077)Payments of taxes for equity transactions(955)(641)Dividends paid(2,738)(2,393)Net cash provided by (used in) financing activities103,839(2,385)Net increase in cash and cash equivalents933265Cash and cash equivalents at beginning of period162624					
Proceeds from the sale of property and equipment Proceeds from the sale of contract Cash paid for acquisitions, net of cash acquired  (112,660)  Net cash used in investing activities  (120,345)  (771)  Cash flows from financing activities:  Borrowings on loan agreement Repayments on loan agreement Payment of debt financing costs Payments on capital lease obligations Payments of taxes for equity transactions Dividends paid  Net cash provided by (used in) financing activities  Net increase in cash and cash equivalents Cash and cash equivalents at beginning of period  1,700  1,700  1,700  1,701  1,701  1,702  1,702  1,702  1,702  1,703  1,707  1,708  1,709  1,70	Cash flows from investing activities:				
Proceeds from the sale of contract — 1,700 Cash paid for acquisitions, net of cash acquired (112,660) —  Net cash used in investing activities (120,345) (771)  Cash flows from financing activities:  Borrowings on loan agreement 382,501 468,949  Repayments on loan agreement (274,969) (465,521)  Payment of debt financing costs — (1,702)  Payments on capital lease obligations — (1,077)  Payments of taxes for equity transactions (955) (641)  Dividends paid (2,738) (2,393)  Net cash provided by (used in) financing activities 103,839 (2,385)  Net increase in cash and cash equivalents 933 265  Cash and cash equivalents at beginning of period 162 624	Purchases of property and equipment		(7,689)		(2,522)
Cash paid for acquisitions, net of cash acquired (112,660) —  Net cash used in investing activities (120,345) (771)  Cash flows from financing activities:  Borrowings on loan agreement 382,501 468,949  Repayments on loan agreement (274,969) (465,521)  Payment of debt financing costs — (1,702)  Payments on capital lease obligations — (1,077)  Payments of taxes for equity transactions (955) (641)  Dividends paid (2,738) (2,393)  Net cash provided by (used in) financing activities 103,839 (2,385)  Net increase in cash and cash equivalents 933 265  Cash and cash equivalents at beginning of period 162 624	Proceeds from the sale of property and equipment		4		51
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Cash flows from financing activities:  Borrowings on loan agreement 382,501 468,949  Repayments on loan agreement (274,969) (465,521)  Payment of debt financing costs — (1,702)  Payments on capital lease obligations — (1,077)  Payments of taxes for equity transactions (955) (641)  Dividends paid (2,738) (2,393)  Net cash provided by (used in) financing activities 103,839 (2,385)  Net increase in cash and cash equivalents 933 265  Cash and cash equivalents at beginning of period 162 624					
Borrowings on loan agreement         382,501         468,949           Repayments on loan agreement         (274,969)         (465,521)           Payment of debt financing costs         — (1,702)           Payments on capital lease obligations         — (1,077)           Payments of taxes for equity transactions         (955)         (641)           Dividends paid         (2,738)         (2,393)           Net cash provided by (used in) financing activities         103,839         (2,385)           Net increase in cash and cash equivalents         933         265           Cash and cash equivalents at beginning of period         162         624	Net cash used in investing activities	(	120,345)		(771)
Borrowings on loan agreement         382,501         468,949           Repayments on loan agreement         (274,969)         (465,521)           Payment of debt financing costs         — (1,702)           Payments on capital lease obligations         — (1,077)           Payments of taxes for equity transactions         (955)         (641)           Dividends paid         (2,738)         (2,393)           Net cash provided by (used in) financing activities         103,839         (2,385)           Net increase in cash and cash equivalents         933         265           Cash and cash equivalents at beginning of period         162         624					
Repayments on loan agreement  Payment of debt financing costs  - (1,702)  Payments on capital lease obligations  Payments of taxes for equity transactions  Dividends paid  Net cash provided by (used in) financing activities  Net increase in cash and cash equivalents  Cash and cash equivalents at beginning of period  (274,969)  (465,521)  (465,521)  (465,521)  (465,521)  (465,521)  (465,521)  (1,702)  (2,778)  (2,378)  (2,385)  (2,385)	Cash flows from financing activities:				
Payment of debt financing costs       — (1,702)         Payments on capital lease obligations       — (1,077)         Payments of taxes for equity transactions       (955) (641)         Dividends paid       (2,738) (2,393)         Net cash provided by (used in) financing activities       103,839 (2,385)         Net increase in cash and cash equivalents       933 265         Cash and cash equivalents at beginning of period       162 624	Borrowings on loan agreement		382,501		468,949
Payment of debt financing costs — (1,702) Payments on capital lease obligations — (1,077) Payments of taxes for equity transactions (955) (641) Dividends paid (2,738) (2,393)  Net cash provided by (used in) financing activities 103,839 (2,385)  Net increase in cash and cash equivalents 933 265 Cash and cash equivalents at beginning of period 162 624	Repayments on loan agreement		074.000\		(405 504)
Payments on capital lease obligations — (1,077) Payments of taxes for equity transactions (955) (641) Dividends paid (2,738) (2,393)  Net cash provided by (used in) financing activities 103,839 (2,385)  Net increase in cash and cash equivalents 933 265 Cash and cash equivalents at beginning of period 162 624		(	274,969)		
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Net increase in cash and cash equivalents  Cash and cash equivalents at beginning of period  162 624	Dividends paid		(2,738)	_	(2,393)
Net increase in cash and cash equivalents  Cash and cash equivalents at beginning of period  162 624					(2.222)
Cash and cash equivalents at beginning of period 162 624	Net cash provided by (used in) financing activities		103,839		(2,385)
the state of the s	Net increase in cash and cash equivalents		933		265
	Cash and cash equivalents at beginning of period		162		624
	Cash and cash equivalents at end of period	\$	1,095	\$	889

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