



# 13th Annual LD Micro Main Event Investor Presentation



**December 15, 2020**

NYSE: TREC | [www.trecora.com](http://www.trecora.com)

# Forward Looking Statements

Forward-looking statements involve known and unknown risks, uncertainties, assumptions, and other important factors that could cause the actual results, performance or our achievements, or industry results, to differ materially from historical results, any future results, or performance or achievements expressed or implied by such forward-looking statements. Such risks, uncertainties and factors include, but are not limited to the impacts of general economic and financial conditions domestically and internationally; insufficient cash flows from operating activities; our ability to attract and retain key employees; feedstock, product and mineral prices; feedstock availability and our ability to access third party transportation; competition; industry cycles; natural disasters or other severe weather events, health epidemics and pandemics (including the COVID-19 pandemic) and terrorist attacks; our ability to consummate extraordinary transactions, including acquisitions and dispositions, and realize the financial and strategic goals of such transactions; technological developments and our ability to maintain, expand and upgrade our facilities; regulatory changes; environmental matters; lawsuits; outstanding debt and other financial and legal obligations (including having to return the amounts borrowed under the Paycheck Protection Program or failing to qualify for forgiveness of such loans, in whole or in part); difficulties in obtaining additional financing on favorable conditions, or at all; local business risks in foreign countries, including civil unrest and military or political conflict, local regulatory and legal environments and foreign currency fluctuations; and other risks detailed in our latest Annual Report on Form 10-K, including but not limited to: "Part I, Item 1A. Risk Factors" and "Part II, Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations" therein, and in our other filings with the Securities and Exchange Commission (the "SEC"). Many of these risks and uncertainties are currently amplified by and will continue to be amplified by, or in the future may be amplified by, the COVID-19 pandemic. Further, the COVID-19 pandemic may also affect our operating and financial results in a manner that is not presently known to us.

There may be other factors of which we are currently unaware or deem immaterial that may cause our actual results to differ materially from the forward-looking statements. In addition, to the extent any inconsistency or conflict exists between the information included in this report and the information included in our prior releases, reports and other filings with the SEC, the information contained in this report updates and supersedes such information.

Forward-looking statements are based on current plans, estimates, assumptions and projections, and, therefore, you should not place undue reliance on them. Forward-looking statements speak only as of the date they are made, and we undertake no obligation to update them in light of new information or future events.

# Non-GAAP Measures

This presentation includes the use of both U.S. generally accepted accounting principles ("GAAP") and non-GAAP financial measures. The Company believes certain financial measures, such as EBITDA from continuing operations and Adjusted EBITDA from continuing operations, which are non-GAAP measures, provide users of our financial statements with supplemental information that may be useful in evaluating our operating performance. The Company believes that such non-GAAP measures, when read in conjunction with our operating results presented under GAAP, can be used to better assess our performance from period to period and relative to performance of other companies in our industry, without regard to financing methods, historical cost basis or capital structure. These measures are not measures of financial performance or liquidity under GAAP and should be considered in addition to, and not as a substitute for, analysis of our results under GAAP.

We define EBITDA from continuing operations as net income (loss) from continuing operations plus interest expense, income tax expense (benefit), depreciation and amortization. We define Adjusted EBITDA from continuing operations as EBITDA from continuing operations plus share-based compensation, plus restructuring and severance expenses, plus impairment losses and plus or minus gains or losses on disposal of fixed assets.

These non-GAAP measures have been reconciled to the nearest GAAP measure for historical periods in the tables below entitled "Reconciliation of Selected GAAP Measures to Non-GAAP Measures. However, the Company is unable to reconcile its expectations regarding Adjusted EBITDA growth in 2021 to the most directly comparable GAAP measures without unreasonable efforts because the Company is currently unable to predict with a reasonable degree of certainty the type and extent of certain items that would be expected to impact GAAP measures for these periods but would not impact the non-GAAP measures.

# Why Invest in Trecora?



Solvents business is a highly-valued franchise with differentiated market position and reliable profitability



Dramatic deleveraging and enhanced financial flexibility for growth



Defined organic growth program providing differential growth in 2020 + 2021 with a portfolio of projects spanning 5 years of growth potential

# Business Overview

Structurally profitable specialty chemical company generating reliable free cash flow over past 2 years

## Specialty Petrochemicals (SHR)

- **Prime Products:** isopentane, normal pentane, isohexane and hexane
  - Market leader (one of two producers in the U.S.)
  - Growth driven by chemical industry investment and U.S. GDP
- **By-products**
  - Aromatic compounds widely used to make other chemicals including dyes and plastic products
  - Results from production of prime products

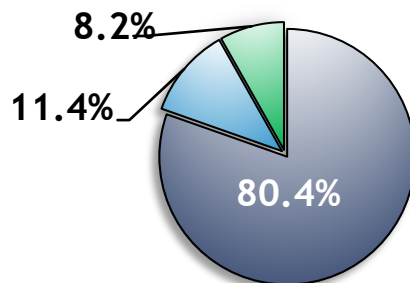
## Specialty Waxes (TC)

- **Specialty Waxes:** specialty polyethylene and poly alpha olefin waxes used in paints, inks, adhesives, coatings, and PVC lubricants and are used in applications such as toner in printers and hot melt adhesives
  - Growth driven by our development of higher value waxes

## Custom Processing Services

- **Custom Processing services:** provides a range of specialized capabilities to chemical and industrial customers including synthesis, hydrogenation, distillation, forming and propoxylation in addition to a number of other chemical processes
  - Growth driven by our investment in new capabilities and U.S. chemical industry investment

Product, Manufacturing and Processing Revenue Contribution (Q3'20 TTM)



- Specialty Petrochemicals
- Specialty Waxes
- Custom Processing

# Net Debt and Cash Summary

Balance sheet poised to deliver significant shareholder value creation through capital allocation options and a net cash position

## Strong Balance Sheet

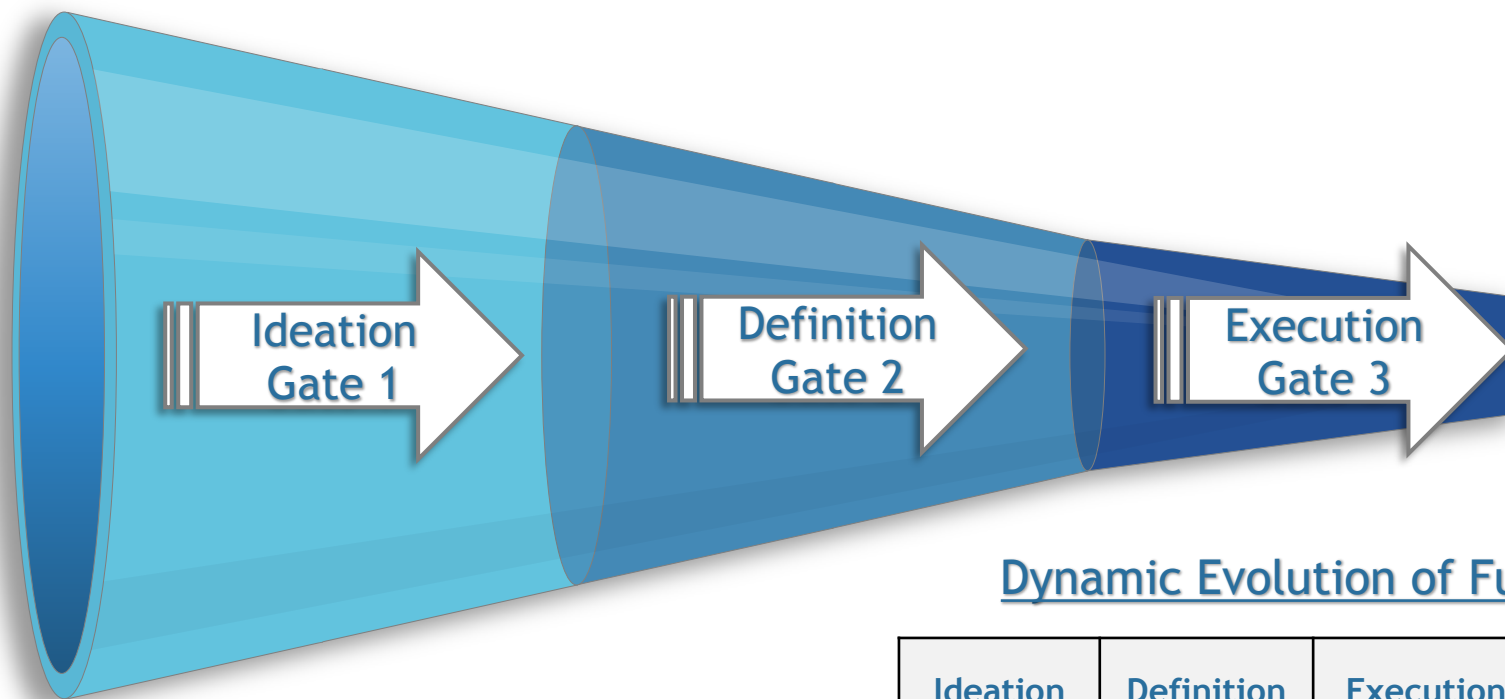
\$ millions	June 30, 2020	September 30, 2020
Total Bank Debt	\$78.2	\$47.1
PPP Loans	\$6.1	\$6.1
Total Debt	\$84.3	\$53.2
Cash on Balance Sheet	\$29.9	\$51.9
Total Debt Net of Cash	\$54.4	\$1.3

## Ample Liquidity

\$ millions	Pro Forma	Note
Cash Balance	\$51.9	As of September 30, 2020
Tax Refunds (CARES Act)	\$17.0	\$14.6 mm (including interest) received 11/16; additional \$2.4 mm pending
Pro Forma Cash Balance	\$68.9	
Total Pro Forma Net Debt	\$(15.7)	

# Organic Growth Execution Funnel

Growth portfolio of 33 projects, \$4MM of contribution in 2020, a further \$6MM anticipated in 2021 and further growth in out years



## Dynamic Evolution of Funnel

### Project Categories

- New Markets/Products: 14
- Asset Utilization: 15
- Increasing Productivity: 4

	Ideation	Definition	Execution	Total # of Projects
Q3'20 # of Projects	16	6	11	33
Q2'20 # of Projects	14	8	4	26
Q1'20 # of Projects	17	4	4	25

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**For more information,  
please visit our website:**

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