THEONEGROUP





Cautionary Statements

Forward-Looking Statements

This presentation contains statements relating to the Company's future business and financial performance and future events or developments that constitute "forward-looking statements" within the meaning of the safe harbor provisions of the United States Private Securities Litigation Reform Act of 1995. Statements that include the words "expect," "intend," "plan," "believe," "project," "forecast," "estimate," "may," "should," "anticipate," "target," and similar words identify forward-looking statements. A variety of factors, many of which are beyond the Company's control, affect the Company's operations, performance, business strategies and results, and the Company's actual results may differ materially from those indicated in these statements. These factors include, but are not limited to, the impact of COVID-19 and government responses on the Company's business, continued compliance with governmental regulation, the ability to manage growth, requirements or changes affecting the Company's business, general economic and business conditions and the Company's ability to open new restaurants and food and beverage locations in existing and new markets. More detailed information about these risk factors may be found in the Company's filings with the Securities and Exchange Commission, including its Annual Report on Form 10-K for the year ended December 31, 2021, and subsequent quarterly reports on form 10-Q. The statements made herein speak only as of the date of this presentation. The Company undertakes no obligation to update its forward-looking statements to reflect events or circumstances after the date of this presentation.

Non-GAAP Financial Measures

This presentation contains non-GAAP financial measures. A "non-GAAP financial measure" is a numerical measure of a company's financial performance that excludes or includes amounts from a measure calculated and presented in accordance with GAAP in the consolidated statements of operations, balance sheets or statements of cash flows of the Company. These measures are presented because management uses this information to monitor and evaluate financial results and trends and believes this information to also be useful for investors. The Company has both wholly owned and partially owned subsidiaries. Same store sales represent total U.S. food and beverage sales at owned and managed units opened for at least a full 18-months. This measure includes total revenue from our owned and managed locations. Total food and beverage sales at owned and managed units represents total revenue from owned operations as well as the sales reported to the Company by the owners of locations the Company manages, where it earns management and incentive fees. EBITDA is defined as net income before interest expense, provision for income taxes and depreciation and amortization. Adjusted EBITDA represents net income before interest expense, provision for income taxes, depreciation and amortization, non-cash impairment loss, non-cash rent, pre-opening expenses, non-recurring gains and losses and losses from discontinued operations. The disclosure of EBITDA and Adjusted EBITDA and other non-GAAP financial measures may not be comparable to similarly titled measures reported by other companies. EBITDA and Adjusted EBITDA should be considered in addition to, and not as a substitute for, or superior to, net income, operating income, cash flows, revenue, or other measures of financial performance prepared in accordance with GAAP. For a reconciliation of total food and beverage sales at owned and managed units, EBITDA, and Adjusted EBITDA to the most directly comparable financial measures presented in accordance with GAAP and a discussion of why we



About the Company



We are an international restaurant company that develops and operates upscale and polished casual, high-energy **VIBE** dining restaurants and turn-key food & beverage services for hospitality venues including hotels, casinos and other high-end locations.















The Core

Vision:

The Undisputed Global Leader In VIBE Dining.

Mission:

To be the *BEST* Restaurant in Every Market That We Operate by Delivering **Exceptional** and **Unforgettable Guest Experiences to Every** Guest, Every Time.

Operations



Execution:

Best at Four Wall Execution -Best in Class at Guest Experience



Outreach:

Dominate the Four Blocks



Reservations:

Brilliant at Managing the Books



Delivery & Takeout:

Establish, Execute and **Promote**

Marketing

STRATEGIC PILLARS



Holidays:

Celebrate and Convert



Digital:

Expand. Innovate and Win



Gift Cards:

Top of Mind awareness -Advocate



Happy Hour:

Build a Value and Entry-Level Layer / Convert to Dinner

Culinary



Craveable.

Flavorful and Memorable -Have to Have it Again



Instagramable:

Visually or Physically Engaging



Easy to Execute:

Consistent and Operations Friendly



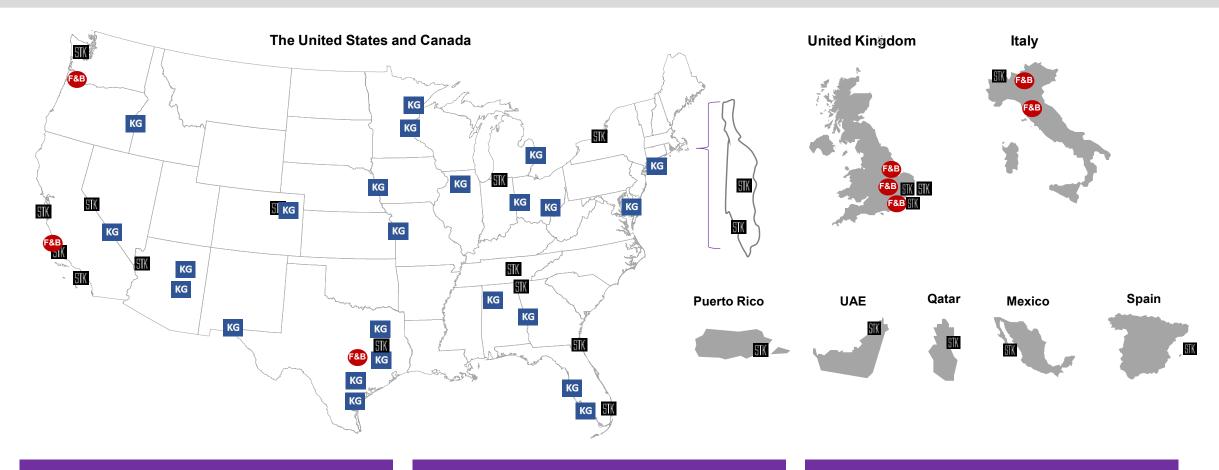
Newsworthy:

Innovative / Seasonal



Proven & Scalable International Platform

63 Total Venues Across 22 States and 8 Countries Generating Approximately \$420mm in System-Wide Revenue



~\$310mm
TTM Q3 2022 Total GAAP Revenue

~\$42mmTTM Q3 2022 Adj. EBITDA⁽¹⁾

~20% Venue Growth 5-Year CAGR



Third Quarter 2022 Highlights



+0.5%
Consolidated 1-Yi

Consolidated 1-Yr Comparable Sales (Q3 22 vs. Q3 21) +45.6%

Consolidated 3-Yr Comparable Sales (Q3 22 vs. Q3 19)

+3.5%

STK 1-Yr Comparable Sales (Q3 22 vs. Q3 21) +70.6%

STK 3-Yr Comparable Sales (Q3 22 vs. Q3 19)

-3.6%

Kona 1-Yr Comparable Sales (Q3 22 vs. Q3 21) +22.3%

Kona 3-Yr Comparable Sales (Q3 22 vs. Q3 19) TTM Q3 2022 Company-owned Revenue (\$M)

+30%

YoY Improvement



TTM Q3 2022 Management, License and Incentive Fee Revenue (\$M)

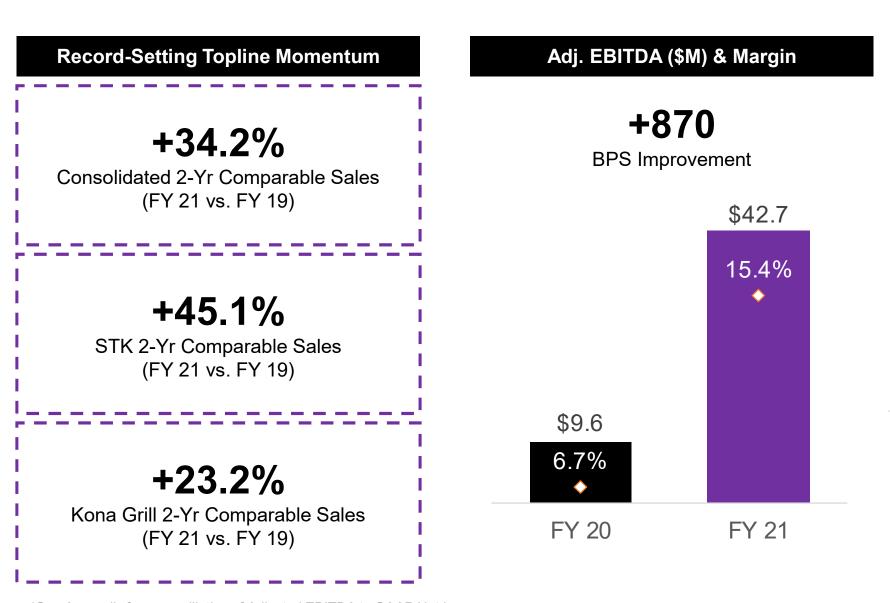
+70%

YoY Improvement





Full Year 2021 Highlights







Business Overview

A Portfolio of Experiential Vibe Dining Restaurant Brands

KONA GRILL

Bar-centric grill concept featuring American favorites, award-winning sushi and specialty cocktails in a polished casual atmosphere





Artfully blends the modern steakhouse and a chic lounge, offering a high-energy, fine dining experience in a social atmosphere





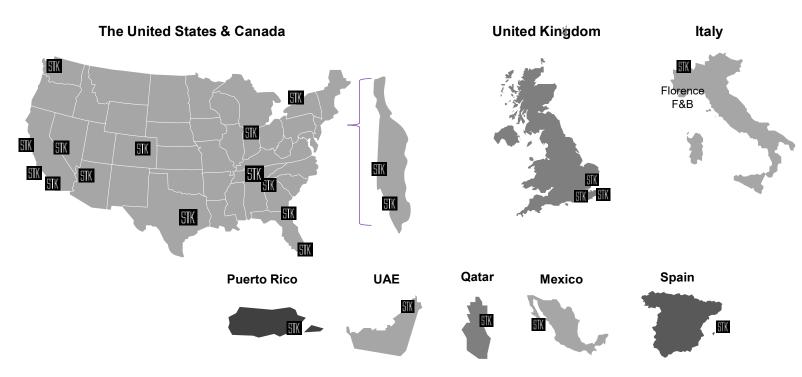
Turn-key food and beverage services scaled, customized and tailored for high-end hospitality clients





STK Steakhouse Overview

International Footprint



25 Venues | 11 States | 8 Countries

Approximately \$270mm of System-Wide Food & Beverage Revenue

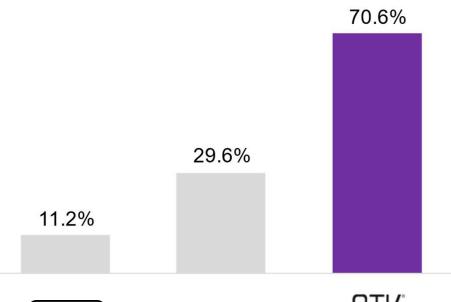
Recent Performance

Q3 2022 vs. 2019 Same Store Sales Comparison

\$318K

TTM Q3 2022 Average Weekly Sales **\$16.5mm**

TTM Q3 2022 Annualized AUV





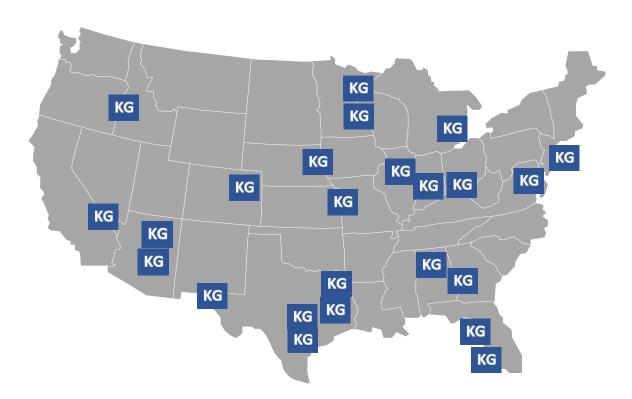






Kona Grill Overview

Domestic Footprint



24 Venues | 17 States

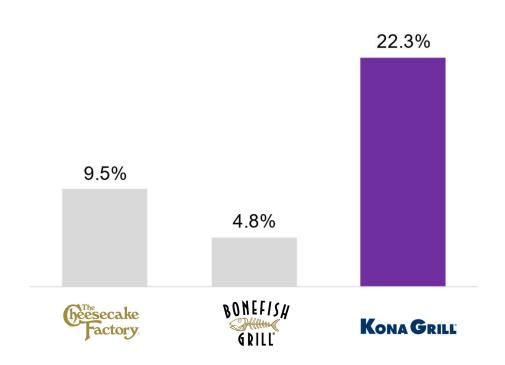
Approximately \$130mm of System-Wide Food & Beverage Revenue

Recent Performance

Q3 2022 vs 2019 Same Store Sales Comparison

\$103K

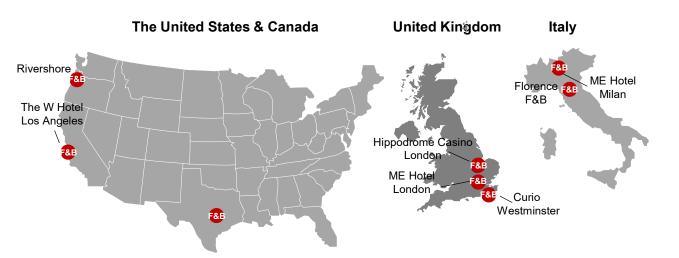
TTM Q3 2022 Average Weekly Sales \$5.4M TTM Q3 2022 Annualized AUV





Hospitality Services Overview

Global Footprint



8 Hospitality Programs Internationally | 14 Venues

Approximately \$20mm of System-Wide Food & Beverage Revenue (excluding approximately \$40mm of STK managed revenue generated on these properties)

A Leading Hospitality Company

Comprehensive Portfolio of Internationally Recognized Brands























ANdAZ.



Hilton





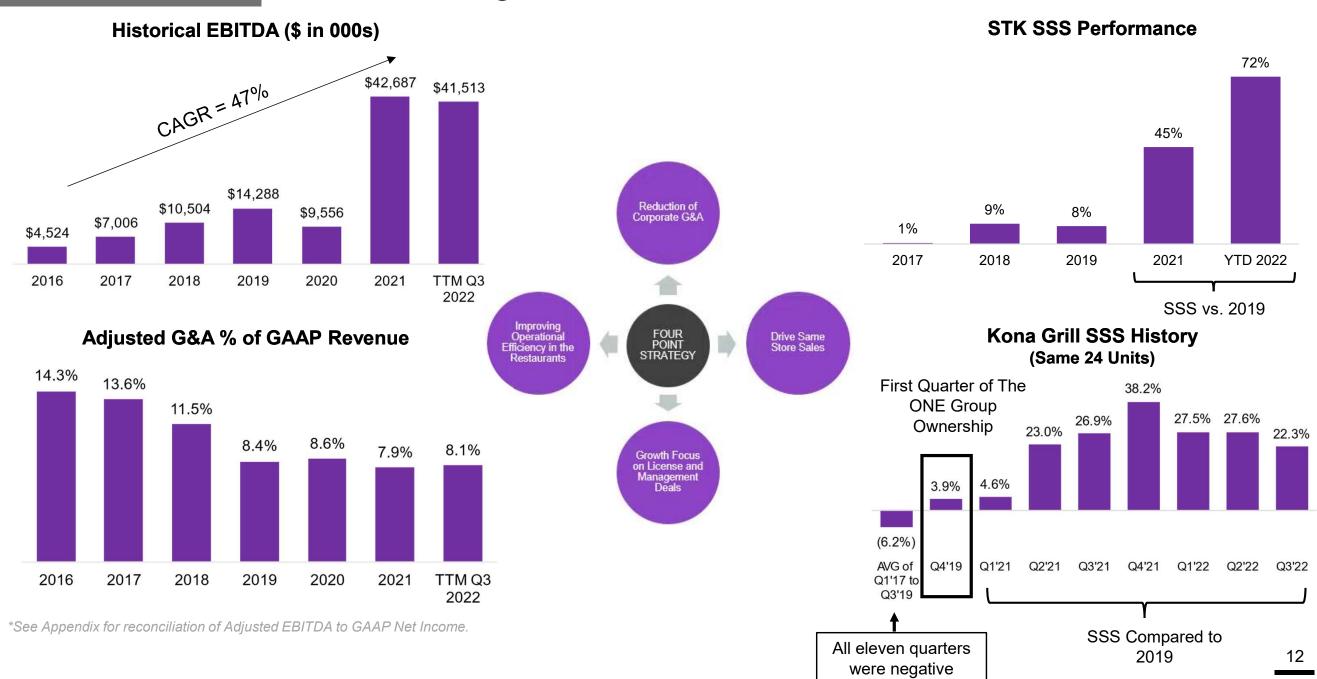








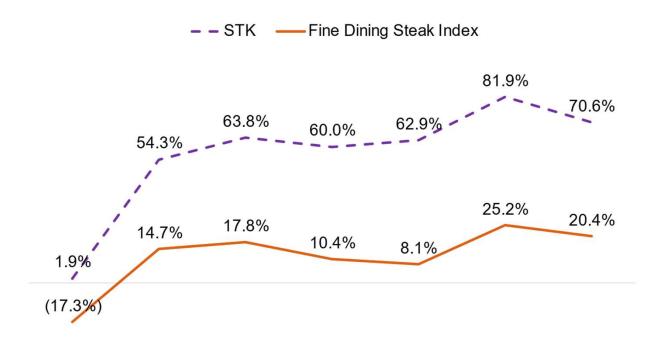
Strong Track Record of Growth





Standout SSS Performance Post-COVID

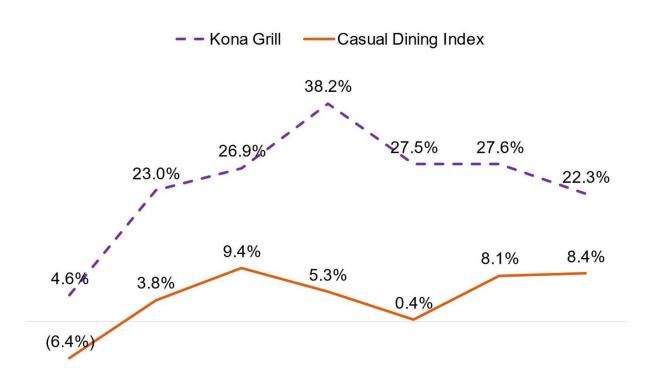
STK Same Store Sales Growth vs. 2019



Q1 '21 vs. '19 Q2 '21 vs. '19 Q3 '21 vs. '19 Q4 '21 vs. '19 Q1 '22 vs. '19 Q2 '22 vs. '19 Q3 '22 vs. '19

*Fine dining steak index represents a simple average of same store sales growth of Ruth's Chris, Flemings, and Capital Grill. Q1 '22, Q2 '22 and Q3 '22 includes companies that reported SSS vs. '19. Information is from Company's public filings.

Kona Grill Same Store Sales Growth vs. 2019



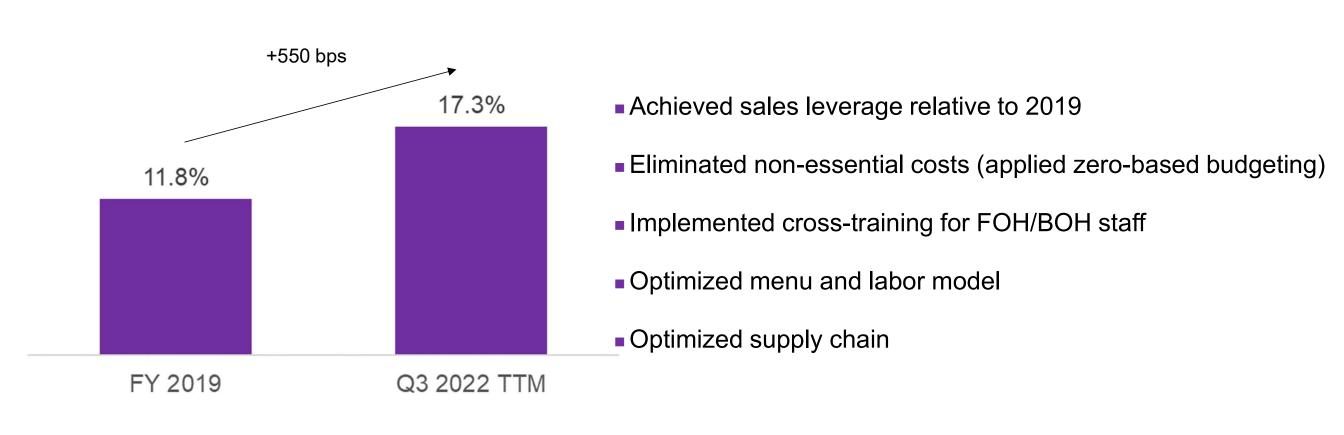
Q1 '21 vs. '19 Q2 '21 vs. '19 Q3 '21 vs. '19 Q4 '21 vs. '19 Q1 '22 vs. '19 Q2 '22 vs. '19 Q3 '22 vs. '19

*Casual dining index represents a simple average of same store sales growth of BJ's Restaurants, Outback, Carraba's, Cheesecake Factory, Cracker Barrel, Chuy's, Applebees, Olive Garden, Chili's, Maggiano's, Red Robin, and Texas Roadhouse. Q1 '22, Q2 '22 and Q3 '22 includes companies that reported SSS vs. '19. Information is from Company's public filings.



Company-Owned Restaurant Level Margin Expansion

Company-Owned Restaurant Operating Profit Expansion

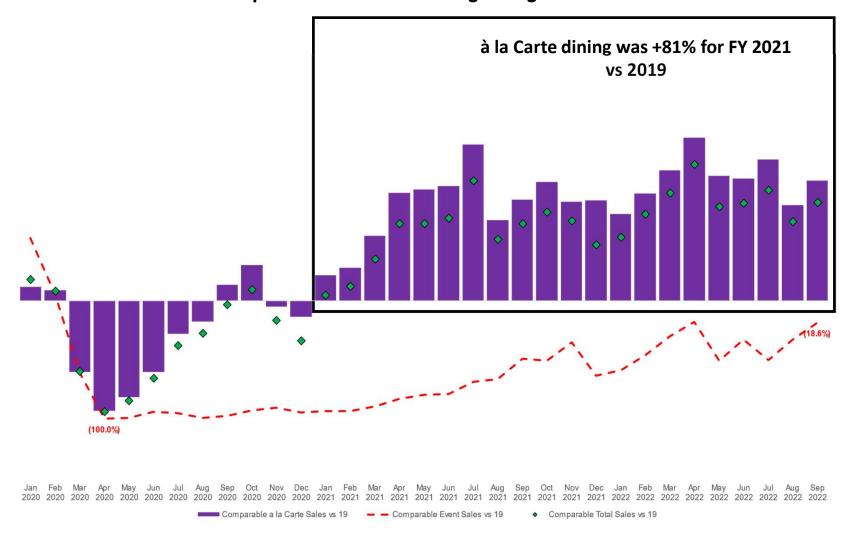




Successful Pivot Towards Special Occasions

STK Company-owned Comparable Sales by Dining Type

Á la Carte Business had Rebounded with Increased Capacity Group / Events Business Beginning to Recover





Successfully diversified sales mix away from Group / Event Business, focusing on capturing more special occasions





Exciting Brand Activation Strategies







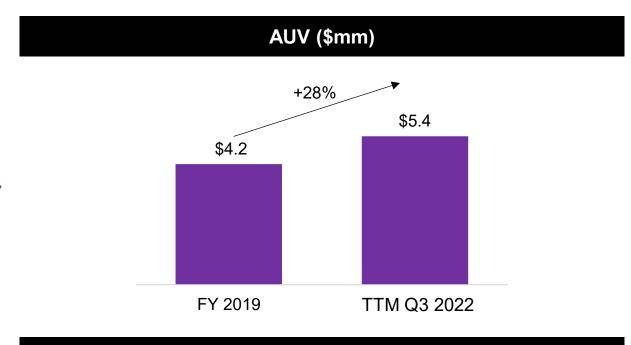
Kona Grill – Improving Sales and Margins

High Impact Sales Drivers

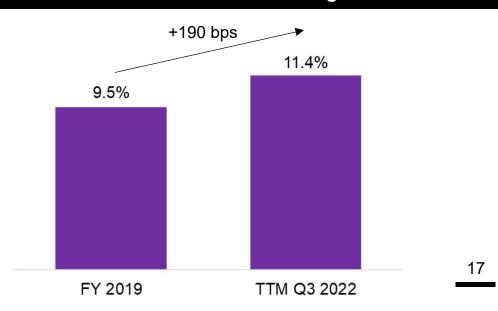
- Focused menu reengineering
- Menu innovation around craveable food offerings
- Revived bar and patio program featuring live music
- Aggressive and sustained marketing activities

Significant Operational Improvements

- Improved restaurant-level execution
- Access to robust social and digital marketing capabilities
- Suburban footprint



Restaurant Level EBITDA Margin





Target New Unit Economics by Ownership Type

| | Owned Re | estaurants | Capital-Light Businesses | | | | | | |
|----------------------|------------------------|------------------------|--------------------------|------------------|------------------|--|--|--|--|
| | STK | Kona Grill | STK Licensed | STK Managed | F&B Hospitality | | | | |
| Revenue | \$8.0mm | \$5.0mm | \$6.0 - \$10.0mm | \$6.0 - \$10.0mm | \$5.0 - \$20.0mm | | | | |
| EBITDA | \$1.9mm | \$1.0mm | | | | | | | |
| Cash Investment | \$3.8mm ⁽¹⁾ | \$2.5mm ⁽¹⁾ | | <\$500,000 | <\$500,000 | | | | |
| ROI | 50% | 40% | | | | | | | |
| License Fee % | | | 5.0% to 6.5% | | | | | | |
| Management Fees % | | | | 5.0% to 6.5% | 5.0% to 6.5% | | | | |
| Profit Share % | | | | >15% | >15% | | | | |
| Total Fee Revenue \$ | | | >\$300,000 | >\$600,000 | >\$500,000 | | | | |
| Average Per Guest | \$115 | \$40 | N/A | N/A | N/A | | | | |



STK GAAP Revenue and EBITDA Contribution by Ownership Type (Example - Illustrative Purposes Only)

| | Company | Management | License |
|--|---------|------------|-----------|
| | Owned | Agreement | Agreement |
| System-wide Revenue | \$8.0MM | \$8.0MM | \$8.0MM |
| | | | |
| COGS | 25% | 25% | 25% |
| | | | |
| Other Operating | 51% | 51% | 51% |
| | | | |
| Restaurant EBITDA (Before License & Management Fees) | \$1.9MM | \$1.9MM | \$1.9MM |
| | | | |
| Management & License Revenue* | \$ - | \$400K | \$400K |
| | | | |
| Profit Share* | \$ - | \$600K | \$ - |
| | | | |
| GAAP Revenue | \$8.0MM | \$1.0MM | \$400K |
| | | | |
| EBITDA Contribution | \$1.9MM | \$1.0MM | \$400K |
| | | | |
| Cash Investment ⁽¹⁾ | \$3.8MM | \$ - | \$ - |

^{*}Assume 5.0% license fee and, for management agreements, a 40/60 split of restaurant EBITDA less license fees



Levers for Expected Future Organic Growth



- Opportunity for ~200 STKs globally, across large and mid-sized markets
- Opportunity for ~200 Kona Grills domestically
- Long-term target of 3-5 new STK and 3-5 new Kona Grill restaurants per year
- Blend of managed and licensed units, which require lower capital investment and produce high-margin royalty, management and incentive fee streams



- Opportunity for at least 50 hospitality management agreements globally, 2-3 per city
- Long-term target of 1-2 new hospitality management agreements per year
- Would include an STK or uniquely tailored concept



Drive same store sales through traffic

and average check growth

- Enhance margins by focusing on highquality, high-margin food and beverage menu items
- Leverage systemwide operating efficiencies and best practices to further drive EBITDA growth



STK Premier Venues Globally

















































STK - Milan *STK NY Rooftop is part of the STK – New York Downtown location

THEONEGROUP

Kona Grill Premier Domestic Suburban Venues



Kona Grill - Alpharetta



Kona Grill - Baltimore



Kona Grill - Boise



Kona Grill - Carmel



Kona Grill - Cincinnati



Kona Grill - Dallas



Kona Grill - Denver



Kona Grill - Eden Prairie



Kona Grill - El Paso



Kona Grill - Gilbert



Kona Grill - Huntsville



Kona Grill - Kansas City



Kona Grill - Las Vegas



Kona Grill - Minnetonka



Kona Grill - Oakbrook



Kona Grill - Omaha



Kona Grill - Plano



Kona Grill - San Antonio



Kona Grill - SA Northstar



Kona Grill - Sarasota



Kona Grill - Scottsdale



Kona Grill - Tampa



Kona Grill - Troy



Kona Grill - Woodbridge



Exceptional Portfolio of Premier Hospitality Venues



ME Strand London STK, Radio, Marconi, Hospitality Services



The Curio Westminster London STK, Bao Yum, Hospitality Services



ME Milan STK, Radio, Hospitality Services



Hippodrome Casino LondonHeliot Steak and Hospitality Services



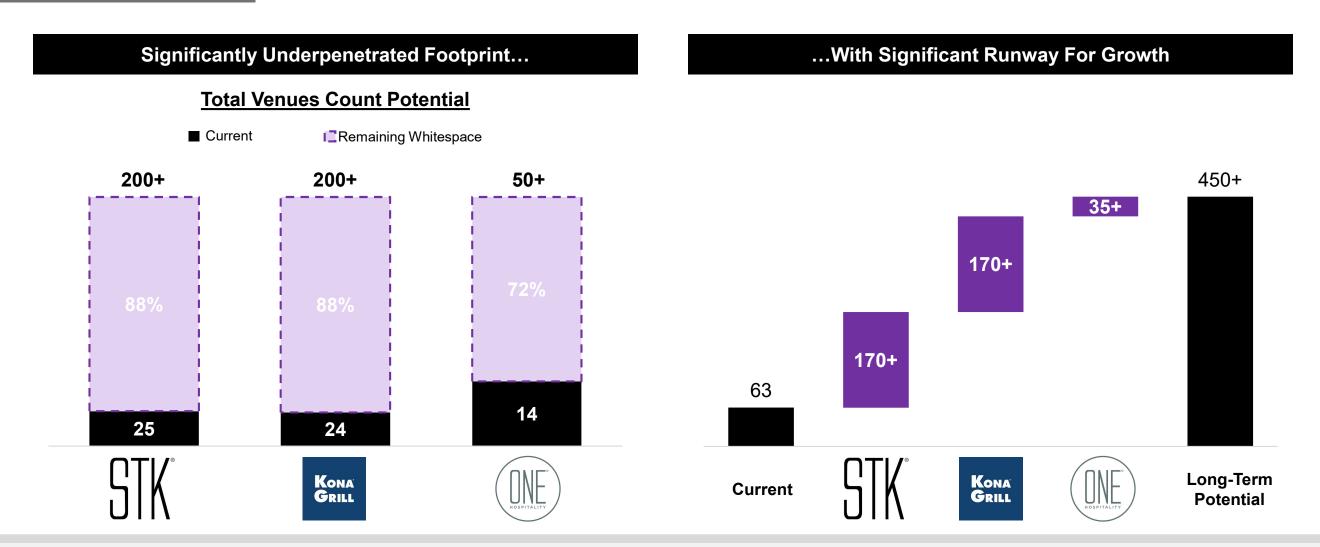
Hotel Calimala Florence
Roof & Dining



W Hotel Los Angeles STK, Hideout, Hospitality Services

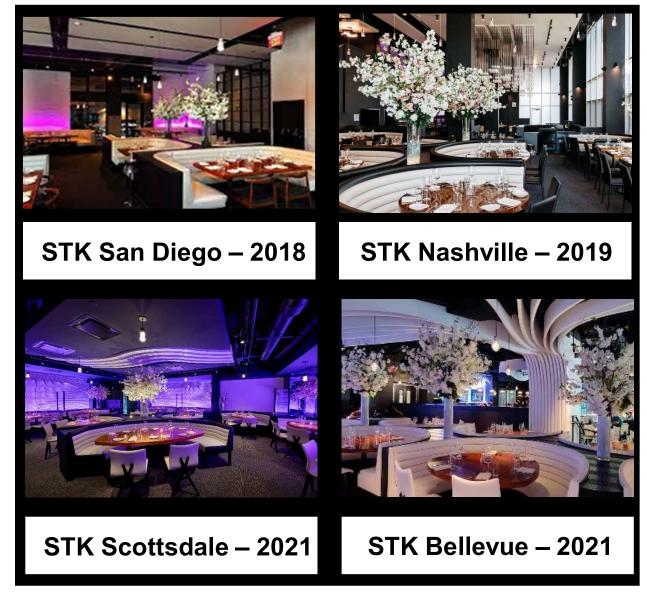


Compelling Whitespace Opportunity



The One Group historically achieved +19% annual total venue growth, leveraging the strength of its complementary, multi-brand platform

Most Recent New US Venues Delivering Superior Returns



Average Net Build Costs = \$2.3MM

Average Annualized Revenue = \$10.0MM

Average Annualized Restaurant EBITDA = \$2.4MM

Average Annual Cash on Cash returns = 104%

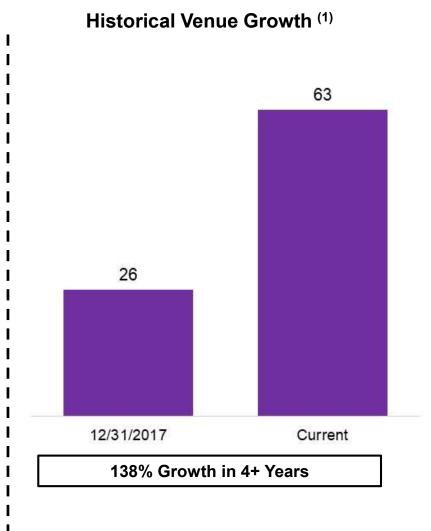


Expected Near Term Venue Growth 2021 - 2023

| STK |
|---------------------|
| Company-owned |
| STK |
| Managed |
| STK |
| Licensed |
| (INE HOSPITALITY |
| Kona Grill |

Total

| Domestic | International | Total |
|--|------------------------------------|---------|
| Bellevue, WA (Open) | | |
| San Franicisco, CA <mark>(Open)</mark> Dallas, TX (Open) | | 6 - 8 |
| 2023 Projected Openings: 3 - 5 | | |
| Scottsdale, AZ (Open) | Westminster - UK (Open) | |
| | Stratford - UK <mark>(Open)</mark> | 3 |
| | | |
| | Cabo San Lucas - Mexico (Open) | |
| 2023 Projected Openings: 1 | 2023 Projected Openings: 1 | 3 |
| | | |
| Rivershore Bar & Grill (Open) | Westminster - UK (2) (Open) | |
| Reef Kitchen Austin (Open) | | 6 |
| Reef Kitchens (2) | | |
| Columbus, OH | | |
| Riverton, UT | | 6 - 8 |
| Scottsdale #2, AZ 2023 Projected Openings: 3 - 5 | | |
| | | |
| | | 24 - 28 |
| | | |

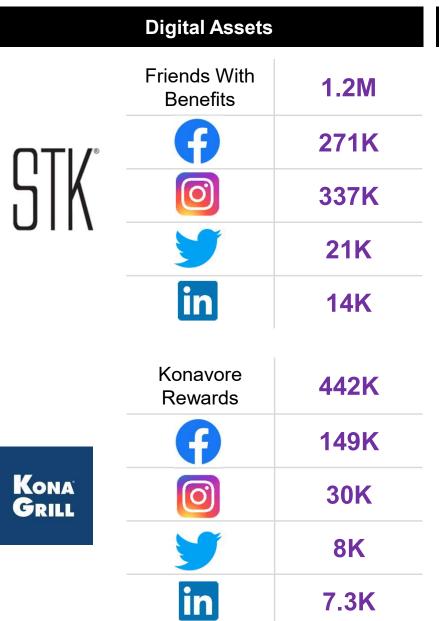


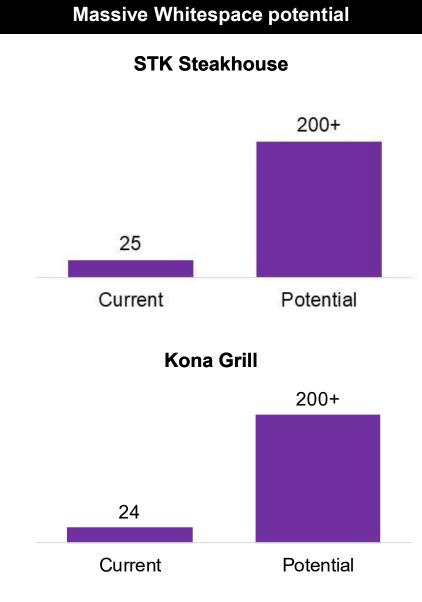


Significant Remaining Upside

Existing Business Levers

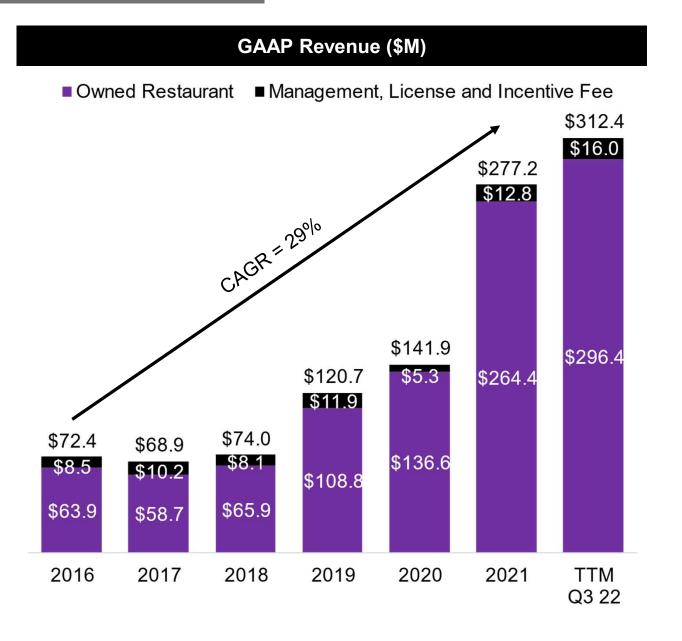
- Private dining returns big impact to STKS in 2022
- Weekend brunch and happy hour programs
- Continued momentum with take-out and delivery business
- Exciting holiday special events and seasonal menu offerings
- Continued improvement of the Kona Grill bar program

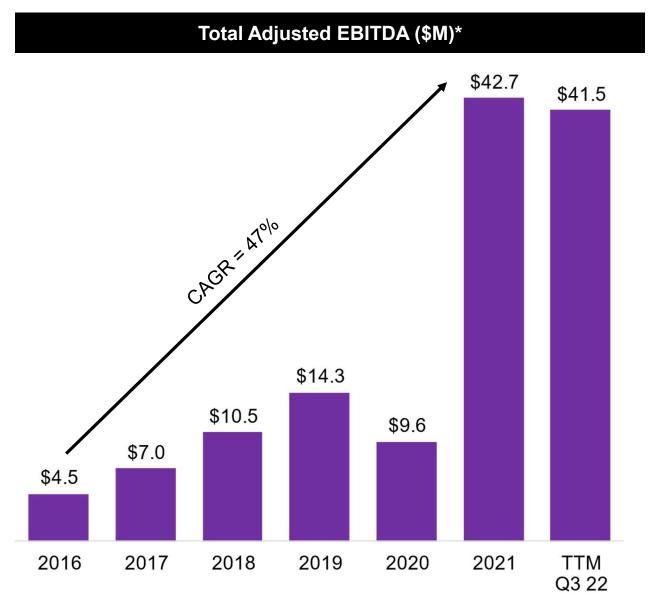






Strong Historical Performance







Delivering Long-term Value for Shareholders

Consistent
New Unit
Growth
(7-13 per year)

1-2%
Same Store
Sales
Growth

Capital-light growth

Economies of Scale

20%+

Consistent Adj. EBITDA Growth















The ONE Group Highlights

Fast Growing Hospitality
Company

Well Positioned for Significant Growth in a Transforming Hospitality Sector

Strong Management Team and Infrastructure to Support Growth

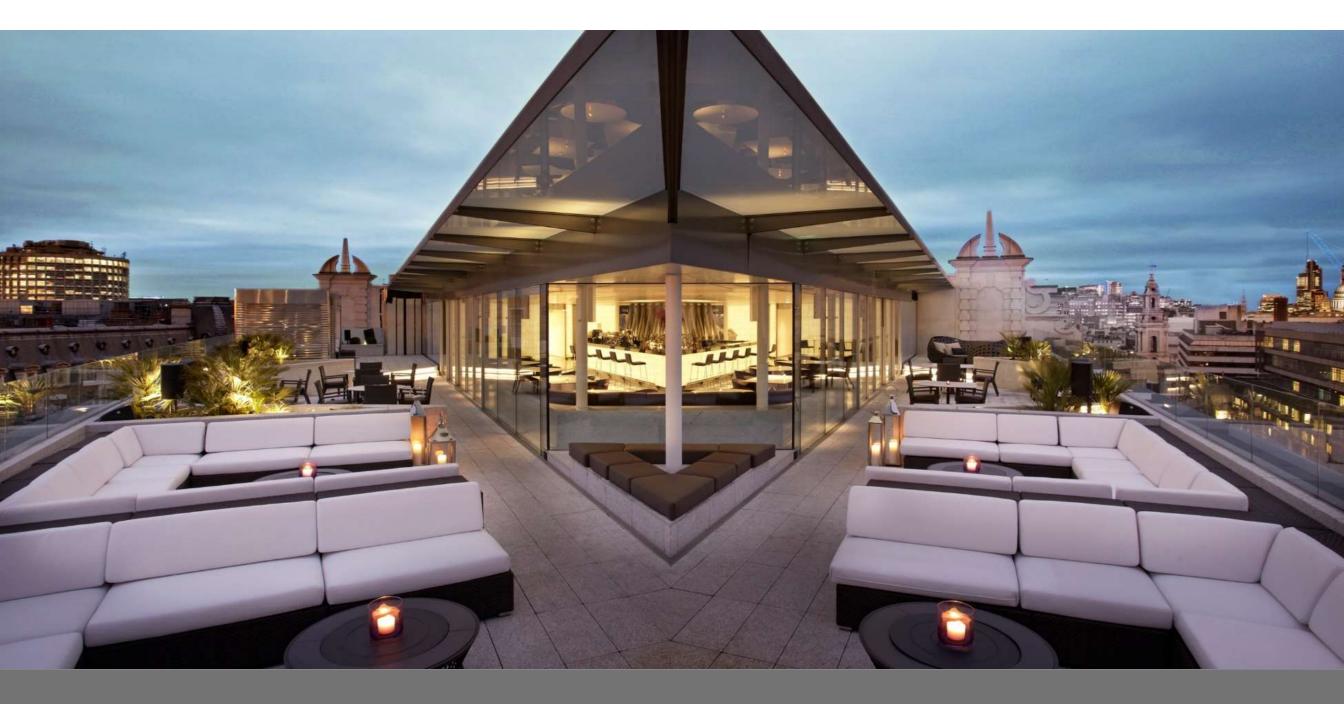


Acquisitions can Further
Enhance our Brand Portfolio
and Unit Pipeline

Multiple Levers to Drive Revenues and Profitability

Strong Portfolio of High Volume, High Margin Brands with Industry Leading ROIC

Significant Pipeline for Unit Growth in 2022 and Beyond



APPENDIX



\$ 000s

| \$ 000s | | | | | | | | | | | |
|--|------------|-----------|----------|----------|------------|----------|--|--|--|--|--|
| ADJUSTED EBITDA RECONCILIATION | | | | | | | | | | | |
| | | | | | | | | | | | |
| Fiscal Year Ended December | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | | | | | |
| Net income attributable to The ONE Group Hospitality, Inc. | (\$16,688) | (\$4,216) | \$3,274 | \$20,831 | (\$12,825) | \$31,348 | | | | | |
| Net income (loss) attributable to noncontrolling interest | 233 | 188 | 633 | 302 | (798) | 600 | | | | | |
| Net income | (16,455) | (4,028) | 3,907 | 21,133 | (13,623) | 31,948 | | | | | |
| Interest expense, net of interest income | 464 | 1,167 | 1,193 | 1,954 | 5,329 | 3,780 | | | | | |
| Income tax provision | 10,370 | 600 | 713 | (11,154) | (5,400) | 1,586 | | | | | |
| Depreciation and amortization | 2,647 | 3,051 | 2,824 | 5,404 | 10,114 | 10,790 | | | | | |
| EBITDA | (2,974) | 790 | 8,637 | 17,337 | (3,580) | 48,104 | | | | | |
| | | | | | | | | | | | |
| Non-cash rent | (657) | (71) | (289) | 61 | 300 | (32) | | | | | |
| Pre-opening expenses | 5,994 | 1,595 | 1,365 | 565 | 178 | 1,037 | | | | | |
| Loss on impairment of assets | 96 | | | 2,684 | | | | | | | |
| Lease termination and asset write-offs | 433 | 2,225 | 213 | 573 | 3,315 | 1,912 | | | | | |
| Loss on discontinued operations | 92 | (397) | | | | | | | | | |
| Bargain purchase gain | | | | (10,963) | | | | | | | |
| Loss on debt extinguishment | | | | 858 | | 600 | | | | | |
| Transaction costs | 1,293 | 421 | | 2,513 | 1,109 | 160 | | | | | |
| Settlements | | 1,515 | | | | | | | | | |
| Derivative income | (100) | | | | | | | | | | |
| Stock based compensation | 838 | 1,052 | 1,313 | 1,306 | 1,773 | 3,618 | | | | | |
| Gains on CARES Act Loan forgiveness | | | | | | (18,529) | | | | | |
| COVID-19 related expenses | | | | | 5,492 | 5,821 | | | | | |
| Other | | 332 | 145 | | 452 | 503 | | | | | |
| Adjusted EBITDA | 5,015 | 7,462 | 11,384 | 14,934 | 9,039 | 43,194 | | | | | |
| Adjusted EBITDA attributable to noncontrolling interest | (491) | (456) | (880) | (646) | 517 | (507) | | | | | |
| Adjusted EBITDA attributable to The One Hospitality, Inc. | \$4,524 | \$7,006 | \$10,504 | \$14,288 | \$9,556 | \$42,687 | | | | | |



\$ 000s

ADJUSTED EBITDA RECONCILIATION – Q3 2022 TTM

| | Less: YTD Q3 Add: YTD Q3 | | | | | |
|---|--------------------------|----------|--------|-------------|--|--|
| | FY 2021 | 2021 | 2022 | TTM Q3 2022 | | |
| Net income (loss) attributable to The ONE Group Hospitality, Inc. | 31,348 | 25,577 | 8,455 | 14,226 | | |
| Net income (loss) attributable to noncontrolling interest | 600 | 573 | (117) | (90) | | |
| Net income | 31,948 | 26,150 | 8,338 | 14,136 | | |
| Interest expense, net of interest income | 3,780 | 3,262 | 1,387 | 1,905 | | |
| Income tax provision | 1,586 | 2,188 | 721 | 119 | | |
| Depreciation and amortization | 10,790 | 7,766 | 8,571 | 11,595 | | |
| EBITDA | 48,104 | 39,366 | 19,017 | 27,755 | | |
| | | | | | | |
| Non-cash rent | (32) | (19) | (160) | (173) | | |
| Pre-opening expenses | 1,037 | 842 | 3,833 | 4,028 | | |
| Lease termination and asset write-offs | 1,912 | 352 | 255 | 1,815 | | |
| Transaction costs | 160 | 131 | 51 | 80 | | |
| Stock based compensation | 3,618 | 2,812 | 2,791 | 3,597 | | |
| Bargain Purchase Gain | - | - | - | - | | |
| COVID-19 related expenses | 5,821 | 3,776 | 2,534 | 4,579 | | |
| Loss on early debt extinguishment | 600 | 600 | - | - | | |
| Agreement restructuring expense | 503 | 494 | - | 9 | | |
| Gains on CARES Act Loan Forgiveness | (18,529) | (18,529) | - | - | | |
| Adjusted EBITDA | 43,194 | 29,825 | 28,321 | 41,690 | | |
| Adjusted EBITDA attributable to noncontrolling interest | (507) | (407) | (77) | (177) | | |
| Adjusted EBITDA attributable to The ONE Group Hospitality, Inc. | 42,687 | 29,418 | 28,244 | 41,513 | | |



\$ 000s

| RESTAURANT OPERATING PROFIT | | | | | | | | | |
|---|----------|----------|----------|----------|----------|--|--|--|--|
| | FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 | | | | |
| Operating income (loss) as reported | (2,658) | 5,813 | 12,791 | (13,694) | 19,385 | | | | |
| Management, license and incentive fee revenue | (10,779) | (11,568) | (11,906) | (5,325) | (12,774) | | | | |
| General and administrative | 11,893 | 11,119 | 11,472 | 13,922 | 25,573 | | | | |
| Depreciation and amortization | 3,051 | 2,824 | 5,404 | 10,114 | 10,790 | | | | |
| COVID-19 related expenses | - | - | - | 5,492 | 5,821 | | | | |
| Transaction and integration costs | 421 | - | 2,513 | 1,109 | 160 | | | | |
| Lease termination expense | 2,225 | 213 | 573 | 3,315 | 1,912 | | | | |
| Agreement restructuring expenses | - | - | - | 452 | 503 | | | | |
| Pre-opening expenses | 1,595 | 1,365 | 565 | 178 | 1,037 | | | | |
| Bargain purchase gain | - | - | (10,963) | - | - | | | | |
| Loss on impairment of investments | - | - | 2,684 | - | - | | | | |
| Equity in income of investee companies | (168) | (182) | - | - | - | | | | |
| Settlements | 1,245 | - | - | - | - | | | | |
| Other income, net | 36 | (235) | (246) | (11) | - | | | | |
| Restaurant Operating Profit | 6,861 | 9,349 | 12,887 | 15,552 | 52,407 | | | | |
| Restaurant Operating Profit as a Percentage of Owned Restaurant Net Revenue | 10.0% | 12.6% | 11.8% | 11.4% | 19.8% | | | | |



\$ millions

| TOTAL F&B SALES at OWNED and MANAGED UNITS | | | | | | | | | | | |
|--|--------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| | 2011A | 2012A | 2013A | 2014A | 2015A | 2016A | 2017A | 2018A | 2019A | 2020A | 2021A |
| Total Owned Revenues | \$43.7 | \$56.4 | \$36.6 | \$40.5 | \$52.5 | \$63.9 | \$68.9 | \$74.0 | \$108.8 | \$136.6 | \$264.4 |
| Management and Incentive Fee Revenue | 2.4 | 3.7 | 7.3 | 8.8 | 7.9 | 8.5 | 10.8 | 11.6 | 11.9 | 5.3 | 12.8 |
| GAAP Revenues | 46.1 | 60.1 | 43.9 | 49.3 | 60.4 | 72.4 | 79.7 | 85.6 | 120.7 | 141.9 | 277.2 |
| Food and Beverage Sales from Managed Units | 37.3 | 50.8 | 89.6 | 91.7 | 92.0 | 93.3 | 101.0 | 100.0 | 116.9 | 45.9 | 99.4 |
| Food and Beverage Sales from Owned and Managed Units | \$81.0 | \$107.2 | \$126.2 | \$132.2 | \$144.5 | \$157.2 | \$169.9 | \$174.0 | \$225.6 | \$182.5 | \$363.8 |

\$ millions

| TOTAL G&A EXPENSES | | | | | | | | | | | | |
|--------------------------|----|----------------------------|----|------|-------|------|-------|------|----------|------|--------|------|
| | | 2016 2017 2018 2019 2020 2 | | | | | | | | 2021 | | |
| Adjusted G&A expenses | \$ | 10.3 | \$ | 10.8 | \$ | 9.8 | \$ | 10.2 | \$ | 12.2 | \$ | 22.0 |
| Stock-based compensation | Ψ | 0.9 | Ψ | 1.1 | Ψ | 1.3 | Ψ | 1.3 | <u> </u> | 1.8 | Ψ — | 3.6 |
| Total G&A expenses | \$ | 11.2 | \$ | 11.9 | \$ | 11.1 | \$ | 11.5 | \$ | 13.9 | \$ | 25.6 |