## Tailored Brands, Inc. Reports Fiscal 2015 Fourth Quarter And Full Year Results

- Fiscal year 2015 adjusted EPS(1) of \$1.80 and GAAP loss per share of \$21.26 primarily due to non-cash impairment charges

- Fourth quarter 2015 adjusted loss per share(1) of \$0.30 and GAAP loss per share of \$21.86

# - Conference call scheduled for Thursday, March 10th at 9:00 a.m. Eastern time

FREMONT, Calif., March 9, 2016 /PRNewswire/ -- Tailored Brands, Inc. (NYSE: TLRD) today announced consolidated financial results for the fiscal fourth quarter and full year ended January 30, 2016.

Fiscal fourth quarter 2015 GAAP loss per share was \$21.86. GAAP operating loss includes a \$1,153.3 million goodwill and intangible asset impairment charge, a \$25.8 million asset impairment charge and an \$11.0 million inventory write-down. These non-cash charges related to Jos. A. Bank and a store rationalization program initiated in the fourth quarter. Fiscal fourth quarter 2015 adjusted loss per share<sup>(1)</sup> was \$0.30 excluding items not indicative of the Company's core operating results, certain items related to the acquisition and integration of Jos. A. Bank and non-cash impairment charges.

The fiscal year 2015 GAAP loss per share was \$21.26 and adjusted EP\$<sup>(1)</sup> was \$1.80 excluding non-operating items and the non-cash charges described above.

As reported in the Company's preliminary results released on February 16, 2016, fourth quarter comparable sales increased 4.3% at Men's Wearhouse with clothing comps of 4.3% driven by an increase in average unit retail (or the net selling price per unit) and rental comps of 4.9%. Jos. A. Bank comparable sales decreased 31.9%. K&G comparable sales increased 1.9% driven by an increase in units per transaction offset somewhat by lower average transactions per store. Moores comparable sales decreased 2.7% primarily driven by macro-economic conditions in Canada.

Doug Ewert, Tailored Brands chief executive officer stated, "While our fourth quarter and full year results were consistent with our revised guidance, we remain very disappointed by the weak Jos. A. Bank results. Our transition away from unsustainable promotions has proven significantly more difficult and expensive than we expected. We do, however, remain confident that Jos. A. Bank offers a longer-term opportunity to profitably grow market share in the menswear business. Additionally, our Men's Wearhouse, Moores, and K&G brands continue to perform well, with profitability in line or ahead of our expectations.

"Over the past several months we completed a comprehensive operational review of the

Tailored Brands businesses and are in the process of taking actions we believe will right-size our store base, optimize our cost structure, return Jos. A. Bank to profitability and improve other operating aspects of Tailored Brands.

"As part of our store rationalization program we plan to close approximately 250 stores during fiscal year 2016. The store closures fall into three categories. First, we expect to close 80 to 90 full-line Jos. A. Bank stores which we believe have limited potential for meaningful profit improvement. Second, we will close all Jos. A. Bank (49) and Men's Wearhouse (9) outlet stores. We have determined that outlet stores, which collectively were not profitable, are not sufficiently differentiated enough from our core offerings and have not resonated with our customers. Lastly, we intend to close between 100 and 110 MW Tux stores. These closings are a continuation of our strategy of migrating tuxedo rentals to full line stores and reflective of our new partnership with Macy's, Tuxedo Shop @ Macy's. We have refined our Tuxedo Shop @ Macy's rollout schedule and now plan to open 166 stores in 2016 with the balance of 122 stores to be opened in 2017."

Ewert continued, "We have also embarked on an extensive profit improvement program that we believe will reduce our expenses by approximately \$50 million in 2016. This program includes reduced distribution costs, cost reductions in our organizational structure, payroll and employee benefit reductions and savings in occupancy and goods-not-for-resale.

"We estimate the cash costs to complete the store rationalization and profit improvement programs to be between \$45 and \$60 million for 2016. This is in addition to the non-cash charges recorded in 2015.

"Reflective of the many operational changes being made and the expectation for a slow recovery at Jos. A. Bank, we believe that fiscal year 2016 adjusted EPS will be in the range of \$1.55 to \$1.85. This includes comparable sales of negative mid-teens and significant product margin improvement for Jos. A. Bank." Ewert concluded, "We are working hard to restore Jos. A. Bank's profitability and strengthen the rest of our portfolio of brands. While our current initiatives are expansive, we are closely monitoring our progress and will make adjustments as necessary to create value for all our stakeholders." Ewert concluded, "We look forward to providing you with more details on our call Thursday morning, March 10<sup>th</sup>."

## SALES REVIEW

The table that follows is a summary of net sales for the fourth quarter and full year ended January 30, 2016. The dollars shown are U.S. dollars in millions and, due to rounded numbers, may not sum. The Moores comparable sales change is based on the Canadian dollar. The comparable full year sales shown below for Jos. A. Bank are a comparison to the Jos. A. Bank fiscal year 2014 sales, a portion of which was prior to the acquisition on June 18, 2014. Comparable sales exclude the net sales of a store for any month of one period if the store was not owned or open throughout the same month of the prior period and include e-commerce net sales.

Net Sales Comparable Sales Change % of Total Net Sales Change Current Current Prior Year Quarter Sales Quarter Quarter **Total Retail Segment** (11.3%) (\$98.0) \$767.9 93%

Fourth Quarter Net Sales Summary – Fiscal 2015

Men's Wearhouse	5.3%	\$20.0	\$399.5	48%	4.3%	6.8%
Jos. A. Bank	(31.7%)	(\$106.8)	\$230.2	28%	(31.9%)	(6.6%)
K&G	(2.0%)	(\$1.7)	\$80.9	10%	1.9%	6.8%
Moores	(16.5%)	(\$9.8)	\$49.3	6%	(2.7%)	8.6%
MW Cleaners	2.3%	\$0.2	\$8.1	1%		
Corporate Apparel Segment	(7.5%)	(\$4.7)	\$57.8	7%		
Total Company	(11.1%)	(\$102.7)	\$825.7			

Full Year Net Sales Summary – Fiscal 2015									
	Net Sale	s Change	<u>Net</u> Current Year	<u>Sales</u> % of Total Sales	<u>Comparable Sa</u> Current Year	<u>lles Change</u> Prior Year			
Total Retail Segment	8.6%	\$257.3	\$3,252.5	93%					
Men's Wearhouse	6.2%	\$104.4	\$1,791.2	51%	4.9%	3.9%			
Jos. A. Bank	26.7%	\$182.9	\$866.9	25%	(16.4%)	(2.5%)			
K&G	1.3%	\$4.3	\$338.4	10%	5.0%	3.7%			
Moores	(13.8%)	(\$35.8)	\$222.6	6%	(1.7%)	8.6%			
MW Cleaners	4.7%	\$1.5	\$33.4	1%	`,				
Corporate Apparel Segment	(5.3%)	(\$13.6)	\$243.8	7%					
Total Company	7.5%	\$243.7	\$3,496.3						

comparable sales increased 4.3% from last year's fourth quarter. Comparable clothing sales increased 4.3% primarily due to an increase in clothing product average unit retails. Comparable rental revenue increased 4.9% in the fourth quarter of 2015 due to a higher average paid per rental unit.

Jos. A. Bank comparable sales for the fourth quarter decreased 31.9%. K&G comparable sales increased 1.9% primarily due to an increase in units sold per transaction offset somewhat by lower average transactions per store. Net sales for Moores, our Canadian retail brand, decreased 16.5% primarily due to unfavorable currency fluctuations. Moores had a comparable sales decrease of 2.7% due to decreases in both average transactions per store and units sold per transaction driven by weakening macro-economic conditions in Canada. The Corporate Apparel segment had an expected sales decrease of 7.5% primarily driven by an unfavorable change in the currency translation rate and lower sales from existing customer programs.

## FOURTH QUARTER GAAP RESULTS

Total net sales decreased 11.1%, or \$102.7 million, to \$825.7 million. Retail segment net sales decreased by 11.3%, or \$98.0 million. Corporate apparel sales decreased by 7.5% or \$4.7 million.

Total gross margin was \$311.2 million, a decrease of \$36.3 million, or 10.5% due primarily to a decrease in clothing sales at Jos. A. Bank, an \$11.0 million inventory write-down associated with the store rationalization program and a \$4.8 million write-down of discontinued rental product. As a percent of sales, total gross margin increased 26 basis points to 37.7% of net sales.

Advertising expense increased \$2.2 million to \$61.4 million. This increase represented a 106 basis point increase in expense.

Selling, general and administrative expenses ("SG&A") decreased \$65.1 million to \$265.1 million, a 347 basis point decrease primarily due to lower acquisition and integration related costs.

Non-cash goodwill and intangible asset impairment charges were \$1,153.3 million and noncash asset impairment charges were \$25.8 million. The goodwill and intangible asset impairment charges included (1) the entire carrying amount of Jos. A. Bank's goodwill, \$769.0 million, (2) an additional \$335.8 million charge for the Jos. A. Bank tradename, which reduced the remaining value of the tradename to \$113.2 million, (3) the entire carrying amount of the Jos. A. Bank customer relationship, \$41.5 million and (4) a \$7.0 million charge associated with the write-down of favorable leases originally recorded in connection with the Jos. A. Bank acquisition.

Operating loss for the quarter was \$1,194.3 million compared to operating loss of \$42.0 million last year.

Net interest expense for the fourth quarter was \$26.5 million for both 2015 and 2014.

The effective tax rate for the fourth quarter was 13.4% for 2015 and 47.5% for 2014. Due to the loss before tax, the result was a tax benefit in both years.

The net loss for the quarter was \$1,057.7 million compared to net loss of \$35.9 million last year. The diluted loss per share was \$21.86 compared to diluted loss of \$0.75 in the prior year quarter.

## FULL YEAR GAAP RESULTS

Total net sales increased 7.5%, or \$243.7 million, to \$3,496.3 million. Retail segment net sales increased by 8.6%, or \$257.3 million. Corporate apparel sales decreased by 5.3% or \$13.6 million.

Total gross margin was \$1,484.4 million, an increase of \$125.8 million, or 9.3%. As a percent of sales, total gross margin increased 69 basis points to 42.5% of net sales.

Advertising expense increased \$36.7 million to \$205.0 million. This increase represented a 69 basis point increase in expense.

SG&A decreased \$30.9 million to \$1,085.9 million, a 328 basis point decrease.

Non-cash goodwill and intangible asset impairment charges were \$1,243.4 million. Non-cash asset impairment charge was \$27.5 million.

Operating income decreased \$1,150.5 million to a \$1,077.3 million loss, representing (30.8%) of net sales compared to 2.3% in the prior year.

Net interest expense was \$105.8 million in 2015 and \$65.7 million in the prior year. Loss on extinguishment of debt was \$12.7 million. The loss was a result of the \$400 million partial refinancing of our term loan to a fixed rate of 5.0%.

The effective tax rate for the full year was 14.1% for 2015 and 101.8% for 2014. Due to the loss before tax in 2015, the result was a tax benefit.

Net loss for the full year was \$1,026.7 million compared to \$0.4 million last year. Diluted loss per share was \$21.26 compared to \$0.01 in the prior year.

## FOURTH QUARTER ADJUSTED RESULTS (1)

Below is a comparison table and discussion of the consolidated adjusted fourth quarter FY 2015 to adjusted fourth quarter FY 2014 operating results.

Consolidated Adjusted F	ourtin Quarter i	Q4		Q4		ing resource	, (1)
	Q4 FY15	FY15	Q4 FY14	FY14	۱ ۱	/ariance	
		% of		% of			Basis
	\$	Sales	\$	Sales	Dollar	%	Points
Net sales:							
Retail clothing product	\$ 668,008	80.91%	\$ 767,264	82.65%	\$ (99,256)	- 12.94%	(1.74)
Rental services Alteration and other	50,669	6.14%	47,417	5.11%	3,252	6.86%	1.03
services	49,226	5.96%	51,258	5.52%	(2,032)	-3.96%	0.44
Total retail sales Corporate apparel	767,903	93.00%	865,939	93.28%	(98,036)	- 11.32%	(0.27)
clothing product	57,759	7.00%	62,420	6.72%	(4,661)	-7.47%	0.27

Consolidated Adjusted Fourth Quarter FY 2015 Comparison to Adjusted Fourth Quarter FY 2014 Operating Results (1)

	928,359 1	00.00% (	102,697)	- 11.06%	-
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5.52%	406,502	52.98%	(36,979)	-9.10%	2.34
2.65%	37,522	79.13%	(713)	-1.90%	(6.49)
6.21%	14,825	28.92%	(1,923)	12.97%	(2.71)
4.60% (1	12,816) -	13.03%	692	-0.61%	(1.57)
9.99% 3	346,033	39.96%	(38,923)	- 11.25%	0.03
8.61%	17,228	27.60%	(701)	-4.07%	1.01
9.20% 3	363,261	39.13%	(39,624)	- 10.91%	0.07
7.43%	59,194	6.38%	2,163	3.65%	1.06
1.29% 2	279,173	30.07%	(20,793)	-7.45%	1.22
0.47% \$	24,894	2.68% \$	(20,994)	- 84.33%	(2.21)
	2.65% 6.21% 4.60% (1 9.99% 3 8.61% 9.20% 3 7.43% 1.29% 2	2.65%       37,522         6.21%       14,825         4.60%       (112,816)         9.99%       346,033         8.61%       17,228         9.20%       363,261         7.43%       59,194         11.29%       279,173	2.65%       37,522       79.13%         6.21%       14,825       28.92%         4.60%       (112,816)       -13.03%         9.99%       346,033       39.96%         8.61%       17,228       27.60%         9.20%       363,261       39.13%         7.43%       59,194       6.38%         11.29%       279,173       30.07%	2.65%       37,522       79.13%       (713)         6.21%       14,825       28.92%       (1,923)         4.60%       (112,816)       -13.03%       692         9.99%       346,033       39.96%       (38,923)         8.61%       17,228       27.60%       (701)         9.20%       363,261       39.13%       (39,624)         7.43%       59,194       6.38%       2,163         11.29%       279,173       30.07%       (20,793)	2.65% $37,522$ $79.13%$ $(713)$ $-1.90%$ $6.21%$ $14,825$ $28.92%$ $(1,923)$ $12.97%$ $4.60%$ $(112,816)$ $-13.03%$ $692$ $-0.61%$ $9.99%$ $346,033$ $39.96%$ $(38,923)$ $11.25%$ $8.61%$ $17,228$ $27.60%$ $(701)$ $-4.07%$ $9.20%$ $363,261$ $39.13%$ $(39,624)$ $10.91%$ $7.43%$ $59,194$ $6.38%$ $2,163$ $3.65%$ $11.29%$ $279,173$ $30.07%$ $(20,793)$ $-7.45%$

(1) See Use of Non-GAAP Financial Measures for reconciliation to GAAP.

(2) Gross margin percent of related sales.

Total net sales decreased 11.1%, or \$102.7 million. Retail segment net sales for the quarter decreased by 11.3% or \$98.0 million due primarily to a decrease in clothing sales at Jos. A. Bank. Corporate apparel sales decreased 7.5%, or \$4.7 million.

Total gross margin decreased \$39.6 million but increased 7 basis points. Retail gross margin decreased \$38.9 million primarily due to lower sales but increased 3 basis points primarily due to a higher retail clothing margin rate, offset by occupancy deleverage and lower rental and alteration margin rates. The rental margin rate decreased due to a \$4.8 million write-down of discontinued rental product. As expected, corporate apparel gross margin decreased \$0.7 million. Corporate apparel gross margin rate increased 101 basis points primarily due to customer mix.

On a stand-alone basis, Jos. A. Bank total retail gross margin decreased 122 basis points from 40.1% to 38.8% primarily due to occupancy and alteration cost deleverage. Retail clothing margin increased 480 basis points from 51.6% to 56.4% due mostly to an increase in the average unit retail.

Excluding Jos. A. Bank, total gross margin increased by 74 basis points and retail gross margin increased 59 basis points.

Advertising expense was \$61.4 million. This represents a planned increase of \$2.2 million or 106 basis points, compared to the prior year.

SG&A expenses decreased \$20.8 million primarily due to lower payroll related costs and cost synergies. Due to the decrease in sales, SG&A deleveraged 122 basis points.

Operating income decreased \$21.0 million or 84.3%.

The effective tax rate was 34.9%.

Adjusted net loss was \$14.7 million, or \$0.30 adjusted diluted loss per share.

## FULL YEAR ADJUSTED RESULTS (1)

In our 2014 fourth quarter earnings release, we provided historical baselines of operating results for fiscal year 2014 in order to provide comparable results to fiscal year 2015. These baselines include Jos. A. Bank operations for the 2014 full year and exclude items we believe are not indicative of our core operating results as well as certain items related to the acquisition of Jos. A. Bank. Below is a comparison table and discussion of consolidated FY 2015 adjusted operating results to FY 2014 baseline.

-		YTD	-	YTD			
	YTD FY15	FY15	YTD FY14	FY14	\	/ariance	
	\$	% of Sales	\$	% of Sales	Dollar	%	Basis Points
Net sales: Retail clothing							
product	\$ 2,599,934	74.36%	\$ 2,680,036	74.51%	\$ (80,102)	-2.99%	(0.15)
Rental services Alteration and	443,290	12.68%	451,384	12.55%	(8,094)	-1.79%	0.13
other services	209,250	5.98%	208,024	5.78%	1,226	0.59%	0.20
Total retail sales Corporate apparel	3,252,474	93.03%	3,339,444	92.84%	(86,970)	-2.60%	0.18
clothing product	243,797	6.97%	257,376	7.16%	(13,579)	-5.28%	(0.18)
Total net sales	3,496,271	100.00%	3,596,820	100.00%	(100,549)	-2.80%	-
Gross margin: (2) Retail clothing product	1,451,651	55.83%	1,481,720	55.29%	(30,069)	-2.03%	0.55
•	, ,				. ,		
Rental services Alteration and	366,564	82.69%	373,543	82.76%	(6,979)	-1.87%	(0.06)
other services	63,398	30.30%	60,433	29.05%	2,965	4.91%	1.25
Occupancy costs Total retail gross	(453,070)	-13.93%	(450,408)	-13.49%	(2,662)	0.59%	(0.44)
margin Corporate apparel	1,428,543	43.92%	1,465,288	43.88%	(36,745)	-2.51%	0.04
clothing product	70,336	28.85%	76,718	29.81%	(6,382)	-8.32%	(0.96)
Total gross margin	1,498,879	42.87%	1,542,006	42.87%	(43,127)	-2.80%	(0.00)
Advertising expense Selling, general and administrative	204,985	5.86%	190,386	5.29%	14,599	7.67%	0.57
expenses	1,055,360	30.19%	1,071,215	29.78%	(15,855)	-1.48%	0.40
Operating income	\$ 238,533	6.82%	\$ 280,405	7.80%	\$ (41,872)	- 14.93%	(0.97)

Consolidated Adjusted FY 2015 Comparison to Baseline FY 2014 Operating Results (1)

(1) See Use of Non-GAAP Financial Measures for reconciliation to GAAP.

(2) Gross margin percent of related sales.

Total net sales decreased 2.8%, or \$100.5 million. Retail segment net sales decreased by 2.6%, or \$87.0 million, due primarily to a decrease in clothing sales at Jos. A. Bank. Corporate apparel sales decreased by 5.3%, or \$13.6 million.

Total gross margin decreased \$43.1 million and was flat to last year for basis points. Retail gross margin decreased \$36.7 million but increased 4 basis points. Corporate apparel gross margin decreased \$6.4 million or 96 basis points.

On a stand-alone basis, Jos. A. Bank total retail gross margin decreased 25 basis points from 38.9% to 38.6% primarily due to occupancy and alteration deleverage offset by a higher clothing margin rate. Jos. A. Bank retail clothing margin increased 231 basis points from 54.5% to 56.9%.

Excluding Jos. A. Bank, total gross margin decreased 20 basis points and retail gross margin excluding Jos. A. Bank decreased 25 basis points.

Advertising expense was \$205.0 million. This represents an increase of \$14.6 million, or 57 basis points, primarily due to increased advertising expense to support branding initiatives.

SG&A expenses decreased \$15.9 million but increased by 40 basis points.

Operating income decreased \$41.9 million or 14.9%.

The effective tax rate was 34.0%.

Net earnings were \$87.6 million, or \$1.80 adjusted EPS.

## **BALANCE SHEET**

Total debt at the end of the fourth quarter 2015 was approximately \$1.66 billion. The Company did not make any pre-payments on its debt during the quarter. There were no borrowings outstanding on our revolving credit facility at the end of the fourth quarter 2015.

Inventories increased \$84.2 million to \$1,022.5 million at the end of the fourth quarter 2015 from \$938.3 million at the end of the prior year fourth quarter due primarily to increased inventory at Jos. A. Bank due to the lower sales, modest increase in inventory at Men's Wearhouse due to the mix of higher priced product and increased corporate apparel inventory due to the build up of product for a large, new customer rollout occurring in fiscal 2016.

Capital expenditures for the fiscal year 2015 were \$115.5 million compared to \$96.4 million in the prior year.

## CALL AND WEBCAST INFORMATION

At 9:00 a.m. Eastern time on Thursday, March 10, 2016, management will host a conference call and real time webcast to discuss fiscal 2015 fourth quarter and full year results.

To access the conference call, dial 412-902-0030. To access the live webcast presentation, visit the Investor Relations section of the Company's website at <u>http://ir.tailoredbrands.com</u>.

A telephonic replay will be available through March 17, 2016 by calling 201-612-7415 and entering the access code of 13630668#, or a webcast archive will be available free on the website for approximately 90 days.

## **STORE INFORMATION**

	January 3		January 3	
	Number of Stores	Sq. Ft. (000's)	Number of Stores	Sq. Ft. (000's)
	010100	(000 0)	010100	(000 0)
	714	4,025.7	698	3,955.7
Men's Wearhouse <sup>(a)</sup>				
	625	2,880.7	636	2,922.2
Jos. A. Bank <sup>(b)</sup>	020	_,		_,
Men's Wearhouse and Tux	160	223.5	210	291.2
	12	6.5	-	-
The Tuxedo Shop @ Macy's				
		2,102.1		2,164.4
K&G <sup>(c)</sup>	89	_,	91	_,
	124	779.8	123	779.0
Moores, Clothing for Men				
		10,018.3		10,112.5
Total	1,724		1,758	

<sup>(a)</sup> Includes one Joseph Abboud store in fiscal year 2015.

<sup>(b)</sup> Excludes 14 and 15 franchise stores, respectively.

<sup>(c)</sup> 82 and 83 stores, respectively, offering women's apparel.

Tailored Brands, Inc. is the largest specialty retailer of men's suits and the largest provider of rental product in the U.S. and Canada with over 1,700 stores including tuxedo shops within Macy's. The Company's brands include Men's Wearhouse, Jos. A. Bank, Joseph Abboud, Moores Clothing for Men and K&G Fashion Superstores. Tailored Brands also operates a global corporate apparel and workwear group consisting of Twin Hill in the United States and Dimensions, Alexandra and Yaffy in the United Kingdom.

For additional information on Tailored Brands, please visit the Company's websites at <u>www.tailoredbrands.com</u>, <u>www.menswearhouse.com</u>, <u>www.josbank.com</u>,

www.josephabboud.com, www.mooresclothing.com, www.kgstores.com, www.twinhill.com, www.dimensions.co.uk and www.alexandra.co.uk.

This press release contains forward-looking information. The forward-looking statements are made pursuant to the Safe Harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are not guarantees of future performance and a variety of factors could cause actual results to differ materially from the anticipated or expected results expressed in or suggested by these forward-looking statements. These forward-looking statements may be significantly impacted by various factors, including, but not limited to: actions by governmental entities, domestic and international macro-economic conditions, inflation or deflation, success, or lack thereof, in executing our internal strategic and operating plans including new store and new market expansion plans and cost reduction initiatives, store rationalization plans, profit improvement plans, revenue enhancement strategies, the impact of opening tuxedo shops within Macy's stores, changes in demand for clothing, market trends in the retail business, customer confidence and spending patterns, changes in traffic trends in our stores, customer acceptance of our merchandise strategies, performance issues with key suppliers, disruptions in our supply chain, severe weather, foreign currency fluctuations, government export and import policies, advertising or marketing activities of competitors, and legal proceedings. Future results will also be dependent upon our ability to continue to identify and complete successful expansions and penetrations into existing and new markets and our ability to integrate such expansions with our existing operations.

The forward-looking statements in this press release speak only as of the date hereof. Except for the ongoing obligations of Tailored Brands to disclose material information under the federal securities laws, Tailored Brands undertakes no obligation to revise or update publicly any forward-looking statement, except as required by law. Other factors that may impact the forward-looking statements are described in our latest annual report on Form 10-K and our filings on Form 10-Q.

<u>Contact:</u> Investor Relations (281) 776-7575 <u>ir@tailoredbrands.com</u>

Kelly Dilts Tailored Brands, Inc., SVP, Finance & IR

Ken Dennard Dennard • Lascar Associates

(1) See Use of Non-GAAP Financial Measures for additional information. Non-GAAP adjusted loss per share is referred to as "adjusted loss per share" and Non-GAAP adjusted EPS is referred to as "adjusted EPS" for simplicity

#### For the Three Months Ended January 30, 2016 and January 31, 2015

(In thousands, except per share data)

		Three Months Ended				Variance			
		% of		% of			Basis		
	2015	Sales	2014	Sales	Dollar	%	Points		
Net sales:									
Retail clothing product	\$ 668,008	80.91%	\$ 767,264	82.65%	\$ (99,256)	(12.94%)	(1.74)		
Rental services	\$ 000,000 50,669	6.14%	<del>47,417</del>	5.11%	<sup>(00,200)</sup> 3,252	6.86%	1.03		
Alteration and other	,								
services	49,226	5.96%	51,258	5.52%	(2,032)	(3.96%)	0.44		
Total retail sales Corporate apparel	767,903	93.00%	865,939	93.28%	(98,036)	(11.32%)	(0.27)		
clothing product	57,759	7.00%	62,420	6.72%	(4,661)	(7.47%)	0.27		
Total net sales	825,662	100.00%	928,359	100.00%	(102,697)	(11.06%)	0.00		
Total cost of sales	514,463	62.31%	580,856	62.57%	(66,393)	(11.43%)	(0.26)		
Gross margin (a):									
Retail clothing product	358,467	53.66%	390,854	50.94%	(32,387)	(8.29%)	2.72		
Rental services	36,809	72.65%	37,522	79.13%	(713)	(1.90%)	(6.49)		
Alteration and other services	12,902	26.21%	14,825	28.92%	(1,923)	(12.97%)	(2.71)		
Occupancy costs	(113,506)	(14.78%)	(112,926)	(13.04%)	(1,323)	(0.51%)	(2.71)		
Total retail gross	294,672	38.37%	330,275	38.14%	· · · · ·	(10.78%)	0.23		
margin Corporate apparel	294,072	30.37 %	330,275	30.14%	(35,603)	(10.76%)	0.23		
clothing product Total gross	16,527	28.61%	17,228	27.60%	(701)	(4.07%)	1.01		
margin	311,199	37.69%	347,503	37.43%	(36,304)	(10.45%)	0.26		
Advertising expense Selling, general and	61,357	7.43%	59,194	6.38%	2,163	3.65%	1.06		
administrative expenses	265,110	32.11%	330,259	35.57%	(65,149)	(19.73%)	(3.47)		
Goodwill and intangible asset impairment charges	1,153,254	139.68%	-	0.00%	1,153,254	NM	139.68		
Asset impairment charges	25,785	3.12%	-	0.00%	25,785	NM	3.12		
Operating loss	(1,194,307)	(144.65%)	(41,950)	(4.52%)	(1,152,357)	NM	(140.13)		
Net interest	(26,455)	(3.20%)	(26,522)	(2.86%)	67	(0.25%)	(0.35)		
Loss before income taxes	(1,220,762)	(147.85%)	(68,472)	(7.38%)	(1,152,290)	NM	(140.48)		
Benefit for income taxes	(163,049)	(19.75%)	(32,550)	(3.51%)	(130,499)	400.92%	(16.24)		
Net loss attributable to common shareholders	\$(1,057,713)	(128.10%)	\$(35,922)	(3.87%)	\$(1,021,791)	NM	(124.24)		
Net loss per diluted common share allocated to common shareholders	\$ (21.86)	-	\$ (0.75)						

Weighted-average diluted common shares outstanding: 48,376 48,043

(a) Gross margin percent of sales is calculated as a percentage of related sales.

#### TAILORED BRANDS, INC.

CONDENSED CONSOLIDATED STATEMENTS OF (LOSS) EARNINGS (Unaudited)

## For the Twelve Months Ended January 30, 2016 and January 31, 2015 (In thousands, except per share data)

**Twelve Months Ended** Variance % of % of Basis 2015 Sales 2014 Sales Dollar % Points Net sales: Retail clothing product \$2,599,934 74.36% \$2,365,463 72.73% \$ 234,471 9.91% 1.64 443,290 12.68% 442,866 13.62% 424 0.10% Rental services (0.94)Alteration and other 22,407 services 209,250 5.98% 186,843 5.74% 11.99% 0.24 Total retail sales 3,252,474 93.03% 2,995,172 92.09% 257,302 8.59% 0.94 Corporate apparel 6.97% 257,376 clothing product 243,797 7.91% (13, 579)(5.28%) (0.94)Total net sales 3,496,271 100.00% 3,252,548 100.00% 243,723 7.49% 0.00 Total cost of sales 2,011,848 57.54% 1,893,934 58.23% 117,914 6.23% (0.69)Gross margin (a): Retail clothing product 55.37% 1.439.611 1.266.913 53.56% 172.698 13.63% 1.81 1.88 Rental services 366,564 82.69% 357,888 80.81% 8,676 2.42% Alteration and other services 63,398 30.30% 52,616 28.16% 10,782 20.49% 2.14 (14.00%)(59,965) Occupancy costs (455, 486)(395,521) (13.21%) (15.16%) (0.80) Total retail gross margin 1,414,087 43.48% 1,281,896 42.80% 132,191 10.31% 0.68 Corporate apparel 70,336 28.85% clothing product 76,718 29.81% (6, 382)(8.32%)(0.96)Total gross 1,484,423 42.46% 1,358,614 41.77% 125,809 9.26% 0.69 margin 5.86% 0.69 Advertising expense 204,985 168.266 5.17% 36.719 21.82% Selling, general and 1,085,900 administrative expenses 31.06% 1,116,836 34.34% (30, 936)(2.77%) (3.28)Goodwill and intangible asset impairment charges 1,243,354 35.56% 0.00% 1,243,354 NM 35.56 Asset impairment charges 27,480 0.79% 302 0.01% 9004.86% 0.78 27,178 Operating (loss) income (1,077,296)(30.81%)73,210 2.25% (1, 150, 506)NM (33.06)(1.01)Net interest (105,790)(3.03%)(65, 676)(2.02%)(40, 114)61.08% Loss on extinguishment of (0.07%)487.35% debt (12, 675)(0.36%)(2, 158)(10,517)(0.30)

(Loss) income before income taxes	(1,195,761)	(34.20%)	5,376	0.17%	(1,201,137)	NM	(34.37)
(Benefit) provision for income taxes	(169,042)	(4.83%)	5,471	0.17%	(174,513)	NM	(5.00)
Net loss including non- controlling interest	(1,026,719)	(29.37%)	(95)	0.00%	(1,026,624)	NM	(29.36)
Net earnings attributable to non-controlling interest		0.00%	(292)	(0.01%)	292	NM	0.01
Net loss attributable to common shareholders	\$(1,026,719)	(29.37%)	\$ (387)	(0.01%)	\$(1,026,332)	NM	(29.35)
Net loss per diluted common share allocated to common shareholders	\$ (21.26)		\$ (0.01)				
Weighted-average diluted common shares outstanding:	48,288		47,899				

(a) Gross margin percent of sales is calculated as a percentage of related sales.

#### TAILORED BRANDS, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands)

(Unaudited)

	January 30, 2016			anuary 31, 2015
ASSETS				
Current assets:				
Cash and cash equivalents	\$	29,980	\$	62,261
Accounts receivable, net	63,890		73,266	
Inventories		1,022,504		938,336
Other current assets		145,681		169,809
Total current assets		1,262,055		1,243,672
Property and equipment, net		521,824		566,074
Rental product, net		157,460		132,672
Goodwill		118,586		887,936
Intangible assets, net		178,510		668,259
Other assets		20,891		9,599
Total assets	\$	2,259,416	\$	3,508,212

#### LIABILITIES AND SHAREHOLDERS' (DEFICIT) EQUITY

Current liabilities:		
Accounts payable	\$ 237,114	\$ 209,867
Accrued expenses and other current liabilities	255,589	268,935
Income taxes payable	3,308	1,609
Current portion of long-term debt	42,451	11,000
Total current liabilities	538,462	491,411
Long-term debt, net	1,613,473	1,637,686
Deferred taxes and other liabilities	207,567	409,326
Total liabilities	2,359,502	2,538,423
Shareholders' (deficit) equity:		
Preferred stock	-	-
Common stock	485	482
Capital in excess of par	455,765	440,907
(Accumulated deficit) retained earnings	(524,876)	537,263
Accumulated other comprehensive loss	(28,486)	(5,671)
Treasury stock, at cost	(2,974)	(3,192)
Total shareholders' (deficit) equity	(100,086)	969,789
Total liabilities and shareholders' (deficit) equity	\$ 2,259,416	\$ 3,508,212

#### TAILORED BRANDS, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) For the Twelve Months Ended January 30, 2016 and January 31, 2015 (In thousands)

(In thousands)

	Twelve Months Ended			ded
	2015			2014
CASH FLOWS FROM OPERATING ACTIVITIES:				
Net loss including non-controlling interest	\$	(1,026,719)	\$	(95)
Non-cash adjustments to net loss:				
Depreciation and amortization		132,329		112,659
Rental product amortization		34,592		34,424
Goodwill and other intangible asset impairment charges		1,243,354		-
Asset impairment charges		27,480		302
Loss on extinguishment of debt		12,675		2,158
Amortization of deferred financing costs		6,817		4,903
Amortization of discount on long-term debt		1,098		982
Loss on disposition of assets		3,548		12,328
Other		(184,696)		3,873

Changes in operating assets and liabilities	(118,781)	(76,770)
Net cash provided by operating activities	131,697	94,764
CASH FLOWS FROM INVESTING ACTIVITIES:		
Capital expenditures	(115,498)	(96,420)
Acquisition of business, net of cash	-	(1,491,393)
Proceeds from sales of property and equipment	2,617	160
Net cash used in investing activities	(112,881)	(1,587,653)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from new term loan	-	1,089,000
Payments on new term loan	(8,000)	(2,750)
Payments on previous term loan	-	(97,500)
Proceeds from asset-based revolving credit facility	180,500	348,000
Payments on asset-based revolving credit facility	(180,500)	(348,000)
Proceeds from issuance of senior notes	-	600,000
Deferred financing costs	(3,566)	(51,080)
Purchase of non-controlling interest	-	(6,651)
Cash dividends paid	(34,980)	(34,785)
Proceeds from issuance of common stock	2,974	8,082
Tax payments related to vested deferred stock units	(4,538)	(6,940)
Excess tax benefits from share-based plans	1,584	3,766
Repurchases of common stock	(277)	(251)
Net cash (used in) provided by financing activities	(46,803)	1,500,891
Effect of exchange rate changes	(4,294)	(4,993)
(DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	(32,281)	3,009
Balance at beginning of period	62,261	59,252
Balance at end of period	\$ 29,980	\$ 62,261

## TAILORED BRANDS, INC. UNAUDITED NON-GAAP FINANCIAL MEASURES

(In thousands, except per share amounts)

### Use of Non-GAAP Financial Measures

In addition to providing financial results in accordance with GAAP, we have provided adjusted information for fiscal fourth quarter and twelve months of 2015 and a historical consolidated baseline for fiscal fourth quarter and twelve months of 2014 which includes Jos. A. Bank results. This non-GAAP financial information is provided to enhance the user's overall understanding of the Company's financial performance. Specifically, we believe the adjusted and baseline results provide useful information by excluding items we believe are not indicative of our core operating results as well as certain items related to the acquisition and integration of Jos. A. Bank.

The non-GAAP financial information should be considered in addition to, not as a substitute for or as being superior to financial information prepared in accordance with GAAP. A reconciliation of this non-GAAP information to our actual results follows and may not sum due to rounded numbers.

## GAAP to Adjusted Statements of Earnings Information

	GAAP	Acquisition	Purchase	Profit	Goodwill & Intangible Asset Impairmen
	Results	& Integration (1)	Acctg Allocation (2)	Improvement(3)	(4)
Net sales	\$ 825,662	\$-	\$-	\$ -	\$
Total retail gross margin Corporate apparel clothing	294,672	542	887	11,009	
product	16,527	-	-	-	
Total gross margin	311,199	542	887	11,009	
Advertising expense Selling,	61,357	-	-		
general and administrative expenses Goodwill and intangible	265,110	(2,239)	(2,054)	(1,775)	
asset impairment charges Asset	1,153,254			(5,533)	(1,147,72
impairment charges	25,785	-	-	(23,146)	
Operating (loss) income	(1,194,307)	2,781	2,941	41,463	1,147,72
Net interest Loss on extinguishment	(26,455)	-	-	-	
of debt (Benefit)	-	-	-	-	
provision for income taxes	(163,049)	970	1,026	14,460	137,57
Net (loss) earnings including non- controlling interest	(1,057,713)	1,811	1,915	27,003	1,010,14
Net earnings attributable to non-controlling interest					

Net (loss) earnings attributable to common shareholders	\$ (1,057,713)	\$ 1,811	\$ 1,915	\$ 27,003	\$ 1,010,14
Net (loss) earnings per diluted common share allocated to common shareholders	\$ (21.86)	\$ 0.04	\$ 0.04	\$ 0.56	\$ 20.8

(1) Acquisition & integration primarily relates to Jos. A. Bank.

(2) Includes depreciation step up amounts in cost of sales and amortization of intangibles and depreciation step up amounts in SG&A.

(3) Includes costs associated with our store rationalization and profit improvement programs.

(4) Goodwill & intangible asset impairment consists of non-cash goodwill, tradename, customer relationship and favorable lease impairments for Jos. A. Bank.

(5) Other includes store impairment charges, severance and holding company costs.

#### GAAP to Non-GAAP Adjusted - Three Months Ended January 31, 2015

	GAAP	Acqu	isition	Pure	chase	Oth	er (3)	No	on-GAAP
	 Results	& Integ	ration (1)	Acctg All	ocation (2)			Adjus	ted Results
Net sales	\$ 928,359	\$	-	\$	-	\$	-	\$	928,359
Total retail gross margin Corporate apparel	330,275		-		15,758		-		346,033
clothing product	 17,228						-		17,228
Total gross margin	347,503		-		15,758		-		363,261
Advertising expense Selling, general and	59,194		-		-		-		59,194
administrative expenses	 330,259		(6,922)		(2,469)	(	41,695)		279,173
Operating income	(41,950)		6,922		18,227		41,695		24,894
Net interest Loss on	(26,522)		-		-		-		(26,522)
extinguishment of debt (Benefit)	-		-		-		-		-
provision for income taxes	(32,550)		14,007		3,529		14,699		(315)
Net (loss) earnings including non- controlling	 								
interest	(35,922)		(7,085)		14,698		26,996		(1,313)

Net earnings attributable to non-controlling interest	 -	 	 	 	 
Net (loss) earnings attributable to common shareholders	\$ (35,922)	\$ (7,085)	\$ 14,698	\$ 26,996	\$ (1,313)
Net (loss) earnings per diluted common share allocated to common shareholders	\$ (0.75)	\$ (0.15)	\$ 0.30	\$ 0.56	\$ (0.03)

(1) Acquisition & integration primarily relates to Jos. A. Bank and Joseph Abboud.(2) Includes inventory and depreciation step up amounts in cost of sales and amortization of intangibles and depreciation step up amounts in SG&A.

(3) Other relates to a Joseph Abboud licensee arbitration settlement, K&G strategic alternative review, costs related to store closures and cost reduction initiatives offset by a settlement with Visa/Mastercard.

#### GAAP to Non-GAAP Adjusted - Twelve Months Ended January 30, 2016

	GAAP	Acquisition	Purchase	Profit	Goodwill & Intangible Asset Impairme	
	Results	& Integration (1)	Acctg Allocation (2)	Improvement(3)	(4)	
Net sales	\$ 3,496,271	\$-	\$ -	\$-	\$	
Total retail gross margin Corporate apparel	1,414,087	867	2,580	11,009		
clothing product	70,336					
Total gross margin	1,484,423	867	2,580	11,009		
Advertising expense Selling, general and	204,985	-	-	-		
administrative expenses Goodwill and intangible	1,085,900	(17,836)	(8,121)	(1,775)		
asset impairment charges Asset	1,243,354			(5,533)	(1,237,	
impairment charges	27,480			(23,146)		
Operating (loss) income	(1,077,296)	18,703	10,701	41,463	1,237,	
Net interest Loss on	(105,790)	-	-	-		
extinguishment of debt	(12,675)	12,675	-	-		

(Benefit) provision for income taxes	(169,042)	10,662	3,636	14,089	183,
Net (loss) earnings including non- controlling interest	(1,026,719)	20,715	7,065	27,374	1,054,
Net earnings attributable to non-controlling interest		<u>-</u>			
Net (loss) earnings attributable to common shareholders	\$ (1,026,719)	\$ 20,715	\$ 7,065	\$ 27,374	<b>\$</b> 1,054,
Net (loss) earnings per diluted common share allocated to common					
shareholders	\$ (21.26)	\$ 0.43	\$ 0.15	\$ 0.57	\$ 2

(1) Acquisition & integration primarily relates to Jos. A. Bank.

(2) Includes inventory and depreciation step up amounts in cost of sales and amortization of intangibles and depreciation step up amounts in SG&A.

(3) Includes costs associated with our store rationalization and profit improvement programs.

(4) Goodwill & intangible asset impairment consists of non-cash goodwill, tradename, customer relationship and favorable lease impairments for Jos. A. Bank.

(5) Other primarily relates to separation costs with former executives, store impairment charges, severance and holding company costs offset by a gain on the sale of property.

#### GAAP to Non-GAAP Adjusted - Twelve Months Ended January 31, 2015

	GAAP	Acc	quisition		ırchase Acctg	Other (3)		Non-GAAP		
	 Results	& Inte	gration (1)	Allo	cation (2)			Adju	sted Results	
Net sales	\$ 3,252,548	\$	-	\$	-	\$	-	\$	3,252,548	
Total retail gross margin Corporate apparel	1,281,896		10,552		32,747		-		1,325,194	
clothing product	 76,718		-		-		-		76,718	
Total gross margin	1,358,614		10,552		32,747		-		1,401,912	
Advertising expense Selling, general and administrative	168,266		-		-		-		168,266	
expenses Asset impairment	1,116,836		(88,165)		(6,107)	(4	6,836)		975,727	
charges	302		-		-		-		302	
Operating income	73,512		98,717		38,854	4	6,836		257,919	

Net interest Loss on	(65,676)	-	-	-	(65,676)
extinguishment of debt (Benefit) provision	(2,158)	2,158	-	-	-
for income taxes	5,471	31,536	13,533	16,313	66,853
Net (loss) earnings including non- controlling interest	 207	 69,339	 25,321	 30,523	 125,390
Net earnings attributable to non- controlling interest	 (292)	 	 	 -	 (292)
Net (loss) earnings attributable to common shareholders	\$ (85)	\$ 69,339	\$ 25,321	\$ 30,523	\$ 125,098
Net (loss) earnings per diluted common share allocated to common shareholders	\$ (0.01)	\$ 1.44	\$ 0.53	\$ 0.63	\$ 2.58

(1) Acquisition & integration primarily relates to Jos. A. Bank.

(2) Includes inventory and depreciation step up amounts in cost of sales and amortization of intangibles and depreciation step up amounts in SG&A.

(3) Other relates to a Joseph Abboud licensee arbitration settlement, K&G strategic alternative review, costs related to store closures and cost reduction initiatives offset by a settlement with Visa/Mastercard.

	GAAP	Purchase	Acquisition,	Non-GAAP
	Results	Accounting	Integration &	Adjusted
Net sales:		Allocation (2)	Other (3)	Results
Retail clothing product	\$ 767,264	\$-	\$-	\$ 767,264
Rental services	47,417	-	-	47,417
Alteration and other services	51,258			51,258
Total retail sales	865,939	-	-	865,939
Corporate apparel clothing product	62,420			62,420
Total net sales	928,359	-	-	928,359
Gross margin:				
Retail clothing product	390,854	15,648	-	406,502
Rental services	37,522	-	-	37,522
Alteration and other services	14,825	-	-	14,825
Occupancy costs	(112,926)	110		(112,816)
Total retail gross margin	330,275	15,758	-	346,033
Corporate apparel clothing product	17,228	-	-	17,228
Total gross margin	347,503	15,758	-	363,261
Advertising expense	59,194	-	-	59,194
Selling, general and administrative expenses	330,259	(2,469)	(48,617)	279,173

#### GAAP to Non-GAAP Adjusted - Three Months Ended January 31, 2015

Operating (loss) income	\$ (41,950)	\$ 18,227	\$ 48,617	\$ 24,894

(1) As filed in the 10-Q.

(2) Adjustments to 10-Q reported balances primarily for inventory write-up elimination and elimination of tenant improvement allowance credits.

(3) Other relates primarily to a Joseph Abboud licensee arbitration settlement, acquisition and integration costs, strategic alternative review, and SG&A reduction program costs.

## **GAAP to Historical Baselines of Operating Results**

	MW GAAP	JOSB Q1 GAAP	JOSB Results	Purchase	Acquisition,	н
	Results	Results (1)	5/4 - 6/17/14 (1)	Accounting	Integration &	E
Net sales:				Adjustments (2)	Other (3)	
Retail clothing						
product Tuxedo	\$ 2,365,463	\$ 199,112	\$ 115,461	\$-	\$-	\$
rental services Alteration	442,866	4,484	4,034	-	-	
and other services Total retail	186,843	13,826	7,355			
sales Corporate apparel	2,995,172	217,422	126,850	-	-	:
clothing product Total net	257,376					
sales	3,252,548	217,422	126,850	-	-	:
Gross margin: Retail clothing						
product Tuxedo	1,266,913	116,135	64,038	34,634	-	
rental services Alteration	357,888	2,737	2,366	-	10,552	
and other services Occupancy	52,616	4,743	3,074	-	-	
costs Total retail	(395,521)	(34,474)	(17,450)	(2,963)		
gross margin Corporate apparel	1,281,896	89,141	52,028	31,671	10,552	
clothing product	76,718					
Total gross margin	1,358,614	89,141	52,028	31,671	10,552	
Advertising						

Selling, general and administrative expenses	 1,117,138	 136,630	 33,946	 (6,107)	 (210,392)	
Operating income (loss)	\$ 73,210	\$ (60,705)	\$ 9,178	\$ 37,778	\$ 220,944	\$

(1) Reclassified to be consistent with Men's Wearhouse reporting.

(2) Adjustments to 10-Q reported balances primarily for inventory write-up elimination, change from FIFO to average weighted cost and elimination of tenant improvement allowance credits.

(3) Other relates primarily to a Joseph Abboud licensee arbitration settlement, acquisition and integration costs, strategic alternative review, and SG&A reduction program costs.

To view the original version on PR Newswire, visit<u>http://www.prnewswire.com/news-releases/tailored-brands-inc-reports-fiscal-2015-fourth-quarter-and-full-year-results-300233744.html</u>

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